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# Fourth Program Year CAPER

## GENERAL

### Executive Summary

The FY 2011 Consolidated Annual Performance and Evaluation Report (CAPER) marks the fourth year of Miami-Dade County's FY 2008-12 Consolidated Plan. This report is intended to provide an annual evaluation of the progress in meeting the goals and objectives outlined in the Consolidated Plan.

The Miami-Dade County Consolidated Plan is a five year plan to meet the County's housing, community development and social service needs through the use of Community Development Block Grant (CDBG), HOME Investment Partnerships (HOME), and Emergency Solutions Grant (ESG) funds. For each of the program years in the Consolidated Plan, an annual Action Plan is developed specifying the activities to be undertaken and the resources available to carry out those activities. The intent of the CAPER is to evaluate each year's progress in implementing the Consolidated Plan.

Throughout 2011, Miami-Dade County has continued its pursuit of the overall goals and objectives identified in the FY 2008-2012 Consolidated Plan:

- Provide very low and moderate-income households access to decent and affordable housing;
- Expand economic opportunities to create and retain jobs through business development;
- Provide adequate Public Facilities and Public Improvements primarily drainage, water and sewer and facility improvements to benefit low and moderate areas and residents; and
- Promote access to Public Services (primarily senior services for the disabled, youth, substance abuse services, employment training, and child care)

### Outcomes

The following table identifies the priority needs and accomplishments for FY 2011.

**Miami-Dade County**

**TABLE 1**  
FY 2011 Accomplishments by Priority Need

| Priority Needs                                    | Units                                 | 2011 Accomplishments              | Funding Source |
|---|---------------------------------------|-----------------------------------|----------------|
| Public Facilities and Infrastructure Improvements | Senior Center                         | 2 Public Facilities<br>560 people | CDBG           |
| Public Service                                    | Health Services                       | 3,905 People<br>37 Households     | CDBG           |
|   | Employment Training                   | 83 People                         |                |
|   | Battered and Abused Spouses           | 441 People                        |                |
|   | Youth Services                        | 1837 People                       |                |
| Economic Development                              | ED Direct Technical Assistance        | 57 Jobs                           | CDBG           |
|   | Micro-Enterprise Assistance           | 26 Jobs                           |                |
| Affordable Housing                                | Direct Homeownership Assistance       | 18 Households                     | CDBG           |
|   | Rehab: Single Family-Unit Residential | 62 Housing Units                  | CDBG           |
|   | Tenant Based Rental Assistance        | 87 People                         | HOME           |
|   | Acquisition and Rehab                 | 35 Housing Units                  | HOME           |
|   | New Construction                      | 184 Housing Units                 | HOME           |
|   | Rehabilitation                        | 131 Housing Units                 | HOME           |
| Acquisition/Property-Related                      | Acquisition                           | 30 Housing Units                  | CDBG           |
|   |                                       | 155 Housing Units                 | HOME           |

Unmet Objectives and Outcomes: Miami-Dade County continued to work with applicants to select projects that meet the needs, objectives and outcomes identified in the Consolidated Plan. However, there were objectives and outcomes for which accomplishments have not been achieved as anticipated in the Consolidated Plan. The County continued to provide technical assistance workshops to sub-recipients and to those new agencies applying for funding through our Request for Application (RFA) process. The goal of these workshops was to increase the capacity and prepare potential applicants to craft applications that will address the priorities as identified in the RFA.

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Miami-Dade County continued its policy to fund agencies at a level that would allow them to meet performance objectives rather than partially funding projects. As a result of this policy, fewer agencies were funded; however it has increased the likelihood that tangible performance measures and effective results will be attained.

### **Summary of Accomplishments**

Miami-Dade County has allocated all federal funds to address the priorities, needs, goals and objectives identified in the FY 2008-2012 Consolidated Plan. The County used CDBG funds to address high priority needs related to economic development, public service, public facilities, as well as the construction and rehabilitation of affordable housing. CDBG funds were used to provide homeownership assistance, single-family rehabilitation and code enforcement activities. CDBG funds were also used to address affirmative marketing and fair housing activities. HOME funds were committed to homeownership and rental housing activities, including tenant based rental assistance. The County, through the Homeless Trust's Continuum of Care program has addressed homeless needs by committing ESG funds for emergency shelter services to the homeless.

### **General Questions**

#### **1. Assessment of the one-year goals and objectives:**

##### **a. Describe the accomplishments in attaining the goals and objectives for the reporting period.**

In 2011, Miami-Dade County reported the following accomplishments under CDBG, HOME and ESG:

CDBG: CDBG funds facilitated two (2) public facility improvement projects. CDBG funds also served 6,303 people/Households through public service activities and benefitted 80 low to moderate-income homeowner households with homebuyer assistance, painting and/or single-family rehabilitation. CDBG funds were also utilized to create 83 jobs through the funding of economic development activities. The economic development activities funded included business incubators, micro-enterprise activities and technical assistance to businesses. In addition, CDBG funds were used to renovate Beckham Hall, which is the County's temporary homeless facility.

HOME: The County's HOME allocation was utilized to produce 184 housing units and to assist 11 first-time homebuyers. Additionally, through the Tenant Based Rental Assistance program 87 people, including, elderly, formerly homeless adults and youth transitioning out of foster care were assisted.

ESG: ESG funds were used to support the County's Continuum of Care program for the homeless. ESG funds assisted in the operation of the County's temporary homeless facility (Beckham Hall). Through ESG funds 368 homeless persons were served as of December 31, 2011.

##### **b. Provide a breakdown of the CPD formula grant funds spent on grant activities for each goal and objective.**

Please refer to *Attachment 8* for detailed IDIS reports on CDBG, HOME and ESG activities. Detailed reports generated by the County are also included in Attachment 1. Below is a summary of the findings.

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### CDBG

As of December 31, 2011, there were 358 CDBG open activities, including activities from FY 2011 and prior years. A total of fifteen (15) activities were completed during the reporting period, and ten (10) were canceled. There were no funds expended for the 10 canceled activities. The remaining 333 activities, funded during 2011 or before, remain open. There are 270 activities awaiting additional documentation in order for the activity to be deemed closed/completed. The County continues to place emphasis on closing out activities from prior years.

Consistent with Section IV of CPD Notice 03-09, Miami-Dade County applied U.S. HUD's Performance Measurement System under which all CDBG activities were categorized into four objectives – Decent Housing, Suitable Living Environment, Economic Opportunity, and Planning/Administration. With the exception of the Planning/Administration objective, activities were further categorized into three outcomes – Availability/Accessibility, Affordability, and Sustainability, creating ten distinct categories under which activities could be classified. The project status for each activity was reported as complete, canceled or open. The Performance Measurement System (Table 2) provides a summary of the CDBG activities categorized according to the Performance Measurement System.

**TABLE 2**  
**2011 PERFORMANCE MEASUREMENT SYSTEM**  
**CDBG Activities Only**

| Description of Objectives and Outcomes                           | PMS          | Total Activity | Open Activity | Complete Activity | Cancelled Activity |
|--|--------------|----------------|---------------|-------------------|--------------------|
| Not Applicable (Planning & Administration Activities)            | N/A          | 17             | 6             | 11                | 0                  |
| (1) Suitable Living Environment & (1) Availability/Accessibility | SL-1         | 99             | 94            | 1                 | 4                  |
| (1) Suitable Living Environment & (2) Affordable                 | SL-2         | 1              | 1             | 0                 | 0                  |
| (1) Suitable Living Environment & (3) Sustainability             | SL-3         | 60             | 60            | 0                 | 0                  |
| (2) Decent Housing & (1) Availability/Accessibility              | DH-1         | 4              | 3             | 0                 | 1                  |
| (2) Decent Housing & (2) Affordability                           | DH-2         | 57             | 53            | 3                 | 1                  |
| (2) Decent Housing & (3) Sustainability                          | DH-3         | 6              | 3             | 0                 | 3                  |
| (3) Economic Opportunity & (1) Availability/Accessibility        | EO-1         | 17             | 16            | 0                 | 1                  |
| (3) Economic Opportunity & (2) Affordability                     | EO-2         | 0              | 0             | 0                 | 0                  |
| (3) Economic Opportunity & (3) Sustainability                    | EO-3         | 122            | 122           | 0                 | 0                  |
|  | <b>TOTAL</b> | <b>383</b>     | <b>358</b>    | <b>15</b>         | <b>10</b>          |

*The Summary of Activity Status* (Table 3) categorizes the CDBG activities in the following areas: Acquisition/Property Related Activities, Economic Development, Housing, Public Facilities and Improvements, Public Services, and Planning/Administration. The table displays the cumulative number of units and funding levels of the activities reported in the FY 2011 CAPER. The table also identifies accomplishments reported in 2011.

**TABLE 3  
Summary of CDBG Activity Status and Cumulative Accomplishments for Activities  
Classified as Open, Complete, or Canceled in the FY 2011 CAPER**

| Activity Group/Category        | Cumulative Activities | Open | Open (Complete Pending IDIS Closeout) | Complete | Cancelled | Cumulative Funding | 2011 Expended Funding |
|--------------------------------|-----------------------|------|---------------------------------------|----------|-----------|--------------------|-----------------------|
| Acquisition/Property Related   | 18                    | 17   | 0                                     | 1        | 0         | \$ 4,849,372.23    | \$ 4,787,930.05       |
| Economic Development           | 135                   | 119  | 15                                    | 0        | 1         | \$ 23,714,532.15   | \$ 20,030,419.74      |
| Housing                        | 62                    | 58   | 2                                     | 2        | 0         | \$ 22,881,317.12   | \$ 20,635,947.52      |
| Public Facilities/Improvements | 122                   | 114  | 2                                     | 1        | 5         | \$ 47,094,536.99   | \$ 26,374,291.81      |
| Public Services                | 30                    | 20   | 6                                     | 0        | 4         | \$ 168,753,048.30  | \$ 167,875,271.19     |
| Planning/Administration        | 16                    | 5    | 0                                     | 11       | 0         | \$ 8,334,269.31    | \$ 7,483,866.05       |
| Total for all Categories       | 383                   | 333  | 25                                    | 15       | 10        | \$ 275,627,076.10  | \$ 247,187,726.36     |

**c. If applicable, explain why progress was not made towards meeting the goals and objectives.**

Miami-Dade County's selection processes attempts to identify projects that meet the needs, objectives and desired outcomes as identified in the Consolidated Plan. However there are some cases in which accomplishments have not been achieved as anticipated. The following represents some of the obstacles identified in 2011 which have impacted the progress in meeting some of the Action Plan goals and objectives:

**Insufficient Funding and Leveraging:** There are some instances where funded agencies were unable to obtain the private financing needed or unable to secure the private investors because of the current economic downturn. In some cases, private financial institutions have been slow in making decisions which has adversely impacted development timelines.

**Unanticipated Costs and Delays:** Some activities/projects have been delayed due to unanticipated additional costs, or delays in the issuance of Certificates of Completion.

**Downturn in the Economy:** There are agencies that have cited the downturn in the economy as an obstacle in achieving job creation and retention goals.

**Housing Market:** Due to high unemployment, difficulty in accessing credit and high foreclosure rates, many agencies are reporting challenges in selling their existing inventories of homeownership units.

It should be noted that Miami-Dade County, through Public Housing and Community Development (PHCD) has not funded new construction of homeownership units in recent

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years due to the over-saturation of new housing inventory in the area market and the continued decline in market values as evidenced by the home value index falling by 3% in 2011 as reported by the Sun Sentinel newspaper. As its market strategy, Miami-Dade County continues to concentrate its resources to expand the development of affordable rental housing units, and on the preservation of the existing housing stock through single-family and multi-family rehabilitation projects.

### **Incomplete Reporting of Accomplishments**

PHCD continues to work with those agencies that have completed the activity, but have failed to submit the necessary documentation to close out the activity.

### **2. Describe the manner in which the recipient would change its program as a result of its experiences.**

The FY 2011 Planning Process Policies (Policy Paper) continues to be the vehicle by which Miami-Dade County has adjusted its program to reflect the current and changed environment. The Policy Paper is an annual document that provides the policy framework for how the County will allocate its CDBG, HOME, and ESG funds. Annually, the County evaluates the goals established in its Five-Year Consolidated Plan against current market conditions to make appropriate programmatic changes in accordance with prevailing market conditions.

During FY 2011, the County recognized the increasing rent burden being experienced by many of the County's low- and moderate-income households. Given recent housing market conditions which have resulted in an increased foreclosure rate among homeowners, this has placed undue burden on the existing rental housing market to absorb the increased demand for rental housing resulting from the displacement of homeowners. According to recent data, Miami-Dade households face the highest rent burden in the nation, with 42% of families spending in excess of 50% of household income towards rent. This issue has become even more acute since the preparation of the Five-Year Consolidated Plan and the establishment of program goals and objectives based on prevailing housing and economic conditions more than five (5) years ago.

To address the increasing rent burden being experienced in increasing numbers by County households, the County increased its set-aside of HOME funding for Tenant Based Rental Assistance (TBRA) in order to meet the increasing demand for rental assistance from households being negatively impacted by current economic conditions. During FY 2011, the County promulgated a policy to increase the availability of TBRA to special needs populations with incomes at or below 50% of AMI, and to expand TBRA eligibility to at-risk working families with incomes ranging from 50% and 80% of AMI, as permitted by the federal HOME regulations.

This represents just one example of how the County continues to scan its environment and to make programmatic adjustments based on prevailing conditions at that time.

### **3. Affirmatively Furthering Fair Housing: (See Attachment 11 – Analysis of Impediments to Fair Housing Choice Report)**

- a. Provide a summary of impediments to fair housing choice.

Miami-Dade County funds Housing Opportunities Project for Excellence, Inc. (HOPE, Inc.), a private fair housing, non-profit, Florida Corporation established in 1988, to carryout the completion of the Miami-Dade County Analysis of Impediments to Fair Housing Choice (A1)

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report. The report was updated December 31, 2010 in accordance with U. S. HUD 24 CFR 91 Consolidated Plan regulations.

The report provides a review and inventory of the impediments to fair housing choice in our community. The A1 report involves a comprehensive review of the regulations, administrative policies, procedures and practices related to housing. It also provides an assessment of how these laws and policies affect the location, availability and accessibility of housing and the condition of public and private choices to fair housing. Miami-Dade's County's A1 report identified six areas of concern that impede an individual's choice of housing:

1. Violations of Federal, State, and Local Fair Housing Laws
2. The need for ongoing fair housing education & outreach efforts to reach the County's growing, diverse population
3. Shortage of/Barriers to Affordable Housing and Homeownership
4. Issues Affecting Persons With Disabilities & Homeownership
5. Lack of Knowledge of Fair Housing Protections and Redress Under Fair Housing laws
6. Fair and Equal Lending Disparities

**b. Identify Actions Taken to Overcome Effects of Impediments Identified.**

The table below provides a summary of actions taken to address barriers to fair housing choice in Miami-Dade County from January 1, 2011 thru December 31, 2011.

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**TABLE 4**

| Activity  | Number of Units  | Number of People Served  | Outcome   |
|---|------------------|--|---|
| FAIR HOUSING COMMUNITY WORKSHOPS  | 40               | 148  | INCREASED AWARENESS AND UNDERSTANDING OF FAIR HOUSING LAWS AND OPTIONS FOR RECOURSE IF LAWS ARE VIOLATED.   |
| FAIR HOUSING SERVICE PROVIDER PRESENTATIONS   | 4                | 308  | ENHANCED ABILITY TO IDENTIFY HOUSING DISCRIMINATION ISSUES FOR REFERRAL AND STRENGTHENED UNDERSTANDING OF FAIR HOUSING LAWS   |
| FAIR HOUSING COMMUNITY-WIDE EVENTS  | 1                | 275  | GREATER AWARENESS AND FAMILIARITY WITH FAIR HOUSING LAWS  |
| MEDIA AWARENESS CAMPAIGN INCLUDING RADIO ADS, LOCAL TELEVISION PROGRAMS, AND PRINT ADS. | 2                | PSA "ACCENTS" RUNS ON AN AVERAGE OF 25-30 TIMES PER MONTH. EACH PSA AIRING REACHES AN APPROXIMATE 250,000 LOCAL RESIDENTS THROUGHOUT BOTH MIAMI-DADE AND BROWARD COUNTIES. | INCREASED DETECTION SENSITIVITY OF HOUSING DISCRIMINATION AND INCREASED AWARENESS OF FAIR HOUSING LAWS VIA PSA'S  |
|   |                  |  | RE: OUTREACH FOR THE HAITIAN POPULATIONS ON PLANET 17 HAITIAN /CREOLE   |
|   |                  |  | PROVIDED INFORMATION ABOUT SERVICES FOR MIAMI BEACH RESIDENTS   |
| HELPLINE COUNSELING SERVICES  | 100              | 148  | INCREASED NUMBER OF INTAKES. INCREASED AWARENESS, VINDICATION OF FAIR HOUSING RIGHTS AND ENHANCED UNDERSTANDING OF HOUSING LAWS   |
| PUBLISH & DISTRIBUTE NEWSLETTERS  | 4                | IN THE CITY OF MIAMI BEACH: 558 OF   | INCREASED ACCESSIBILITY TO FAIR HOUSING RESOURCES, PROGRAMS, STUDIES AND CASES THAT ADDRESS DISCRIMINATION. OTHER FAIR HOUSING MATERIAL DISTRIBUTION OPPORTUNITIES FOR THE VARIOUS, MULTILINGUAL BROCHURES RELATED TO: FAIR HOUSING, PREDATORY LENDING, FAMILIAL STATUS AND DISABILITY. |
| 4 EDITIONS: 34  |                  | OVER 3,500/QTR.  |   |
|   |                  | IN CIRCULATION   |   |
| <b>TOTAL</b>  | <b>151 UNITS</b> | <b>2716 +</b>  | <b>N/A</b>  |

From January 1, 2011 through December 31, 2011, HOPE, Inc. conducted approximately 40 workshops and trainings for 731 participants in Miami-Dade County on fair housing laws/rights responsibilities; how to recognize and report housing discrimination; predatory lending; disability rights/accommodations & modifications; affirmative marketing and related topics. Six media promotions campaigns were conducted through print, radio and television outlets reaching over 250,000 people. Four editions of the HOPE Forum newsletter were distributed in English, Spanish and Creole.

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**TABLE 5**

The table below shows area benefits based upon income for all residents receiving direct benefit from Miami-Dade County's affirmative fair housing activities from January 1, 2011 thru December 31, 2011.

| Direct Benefit By Income Category |                        | Other Direct Benefit Information          |                         |
|-----------------------------------|------------------------|---|-------------------------|
| Income Categories                 | 2011 Cumulative Totals | Other Categories                          | Total Cumulative Totals |
| Extremely Low<br>(30% or less)    | 553                    | Total # Benefiting from the<br>Activities | 2568                    |
| Low<br>(31% - 50%)                | 570                    | # of Female Headed<br>Households          | 574                     |
| Moderate<br>(51%-80%)             | 1074                   |   |                         |
| Non Low Mod<br>(81% or greater)   | 371                    |   |                         |
| <b>Totals:</b>                    | <b>2568</b>            |   |                         |

**TABLE 6**

The table below shows the race and/or ethnicity for all residents receiving direct benefit from Miami-Dade County's affirmative fair housing activities from January 1, 2011 thru December 31, 2011.

| Racial/ Ethnic Categories                         | Cumulative Totals for 2011 in Miami-Dade |                 |
|---|--|-----------------|
|   | Total Numbers                            | Number Hispanic |
| White   | 1091                                     | 736             |
| Black/ African American                           | 1277                                     | 149             |
| Asian   | 13                                       |                 |
| American Indian/Alaskan Native                    |  |                 |
| Native Hawaiian/ Other Pacific Islander           |  |                 |
| Asian & White                                     |  |                 |
| Black/ African American & White                   | 67                                       |                 |
| American Indian or Alaskan Native & Black/African |  |                 |
| Other Multi-Racial                                | 120                                      |                 |
| <b>Totals</b>                                     | <b>2568</b>                              | <b>885</b>      |

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A total of 27 incoming fair housing complaints/cases were received/docketed from Miami-Dade County in 2011. The number/type of cases filed during 2011 in descending order is as follows:

|                    |   |
|--------------------|---|
| National Origin    | 6 |
| Familial Status    | 5 |
| Race               | 4 |
| Sexual Orientation | 4 |
| Age                | 2 |
| Disability         | 2 |
| Marital Status     | 2 |
| Gender             | 1 |
| Source of Income   | 1 |

National Origin has the most filings followed by familial status, race and sexual orientation.

A total of 13 cases were resolved in 2011. The number/type of cases resolved during 2011 is as follows:

|                    |   |
|--------------------|---|
| Disability         | 3 |
| Race/Color         | 3 |
| National Origin    | 2 |
| Marital Status     | 1 |
| Gender             | 1 |
| Familial Status    | 1 |
| Sexual Orientation | 1 |
| Retaliation        | 1 |

Disability and race/color have the most filings in resolved cases. Total compensation, closure type and specific litigation information was not readily accessible for Miami-Dade County cases.

Miami-Dade County will continue to allocate funding to support the following proposed Fair Housing Action Plan Strategies to affirmatively further fair housing:

### **1. Violations of Federal, State, and Local Fair Housing Laws**

- Strategy 1: Develop referral processing Complaints that includes contact information to all private and public enforcement agencies.
- Strategy 2: Provide fair housing education and training to housing providers (including condominium associations) to foster compliance with federal, state, and local laws.
- Strategy 3: Continue to review the County's ordinance for the consideration of enhanced protections under the local law; take steps to make the local law "substantially equivalent" to the Federal Fair Housing Act.
- Strategy 4: Acknowledge the need for county-wide cooperation to eliminate barriers to fair housing choice; provide the leadership for development of specific inter-jurisdictional cooperative mechanisms to make fair and equal access to housing a reality.

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Strategy 5: Provide fair housing training to all County employees; Develop mandatory fair housing training modules and schedules to ensure the education of new employees and re-training/updating for existing employees.

### **2. The Need for On-Going Fair Housing Education & Outreach Efforts to Reach the County's Growing, Diverse Population**

Strategy 1: Provide fair housing training at all housing-related workshops in English, Spanish and Creole.

Strategy 2: Support intensive efforts to educate advocates and consumers about their rights and responsibilities under Fair Housing laws in English, Spanish and Creole.

### **3. Shortage of Barrier to Affordable Housing & Ownership**

Strategy 1: Continue to require and monitor affirmative marketing plans for all affordable housing developments.

Strategy 2: Support and fund pre- and post-purchase counseling and down payment and closing cost assistance mechanisms for residents.

Strategy 3: Re-convene and support the recommendations of the Community Affordable Housing Strategies Alliance (CAHSA).

Strategy 4: Re-convene the PHCD and Internal Services team comprised of SPEE, PERA, Transit, WASD departments which are charged with removing the administrative barriers to affordable and accessible housing.

### **4. Describe Other Actions in Strategic Plan or Action Plan taken to address obstacles to meeting underserved needs.**

In 2011, Miami-Dade County continued to fund activities that meet underserved needs of the community, with a particular focus on supportive housing, improvements to public facilities, and economic development initiatives in the County's eight (8) Neighborhood Revitalization Strategy Areas (NRSAs) and eligible low income census block groups. The County continues to work with one of the most vulnerable segments of the population by funding home rehabilitation initiatives for seniors.

The NRSAs and eligible block groups are representative of the poorest, most underserved areas of the County. However, there is a dearth of competent Community Development Corporations (CDCs) and Community Development Housing Development Corporations (CHDOs) to implement viable projects in many of these communities. Focus continues to be placed on seasoned developers that could create low-income housing opportunities for all segments of the community, including the homeless.

The County continued to implement an affordable housing program even as the housing market continues to present challenges to prospective homeowners. While the local banking community continues to work with PHCD, obtaining credit for first-time homeowners continues to be challenging.

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Miami-Dade County continued its commitment to providing targeted training opportunities and workshops, promoting public/private partnerships that leverage the capacity and resources of local non-profit developers, and exploring ways of promoting the expansion of CHDOs by targeting both administrative and project related support for CHDO efforts.

The County continues to fund Tenant-Based Rental Assistance (TBRA) programs. This program assists tenants that would otherwise be placed on a waiting list of seventy thousand for Section 8. The program includes a component that solely fund security deposits. It has been observed, that due to the current economic crisis, many people do not have the required security deposit. The continued funding of the TBRA program has allowed the County to reach those who have the greatest rent burden.

### **5. Leveraging Resources**

#### **a. Identify progress in obtaining "other" public and private resources to address needs.**

The County's approach to funding an activity with CDBG and HOME funds is that it must be utilized as gap financing and not the sole funding source for a project or program. In the Miami-Dade County's 2011 Request for Application (RFA) process, all activities must have secured a minimum of \$25,000 of public and/or private resources to support activities. During the RFA process, proposals are evaluated for leverage and are required to demonstrate financial resources to complete the project. The implementing agency for the activity must submit with its funding application documented evidence that alternative funding has been secured. These policies have been instituted in order to avoid funding projects that do not have adequate financial funding to meet the required HUD national objective.

#### **b. How Federal resources from HUD leveraged other public and private resources.**

Miami-Dade County leverages federal resources with funding from banking institutions, the Documentary Stamp Surtax (Surtax) program, State Housing Initiatives Partnership (SHIP) program, and/or the County's Building Better Communities General Obligation Bond (GOB) program.

#### **c. How matching requirements were satisfied.**

HOME: Miami-Dade County expended \$8,463,122 of HOME funds in 2011. To satisfy the match requirements \$4,555,247 of local funds (SHIP and Surtax) was utilized. (See Attachment 6)

ESG: The locally generated match for ESG 2011 funds was \$ 793,263.

Criteria for Allocating Funds: Miami-Dade County used a competitive application process to select eligible activities for the FY 2011 Action Plan. The funding recommendations gave high priority to activities which met the following criteria:

- **Organizational Capacity:** Fiscally sound agencies and organizations with demonstrated skills and experience required to carry out the proposed activity within a reasonable timeframe.

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- **Priority Need:** Activities that meet a high priority need as identified by residents in the County's Consolidated and Strategic Plans.
- **Geographic Location:** Priority was given to activities located in NRSAs and eligible block groups with high poverty, overcrowding and low to moderate income populations.
- **Finishing What We Started:** Ongoing capital improvements and housing projects previously funded also received special consideration.

Recommendations for allocating investments geographically within NRSAs and eligible block groups were based on the needs assessment in the Consolidated Plan and further refined by comments from residents at meetings held at the neighborhood and Commission district levels. The eligible block groups and NRSAs targeted for investment represent areas where 70% of the population is at or below the low income threshold and where there is a high level of poverty and unemployment (Attachment 2)

### **Managing the Process**

#### **1. Describe actions taken during the last year to ensure compliance with program and comprehensive planning requirements.**

- Updating Consolidated Planning Policies: The County continues to implement the FY 2011 policies adopted by the Board of County Commissioners (BCC) on November 4, 2010, such as actively engaging stakeholders, including community leaders and residents. The County, through PHCD, continues to:
  - Award bonus points to economic development projects that create and retain green jobs;
  - Standardize procedures for funding incubators in an effort to further support entrepreneurship;
  - Allocate funds to projects that are adequately leveraged; and,
  - Ensuring that all CDBG funds be awarded in the form of secured loans that will be forgiven upon achievement of the national objective.
- Approval of the Consolidated Plan Policies: The Board of County Commissioners approved the FY 2011 Consolidated Planning Process Policies (Policy Paper) on November 4, 2010 through Resolution #R-1083-10. This served as the first public hearing in the process. The Policy Paper establishes the basic parameters for the County to allocate funding to agencies and enter into viable contracts.
- Consolidated Request for Application (RFA): On November 8, 2010, the County released its FY 2011 Request for Application (RFA), and solicited applications through December 10, 2010. Multiple Technical Assistance workshops were held to ensure that prospective applicants had the best information possible to prepare a quality application. An RFA Selection Committee was established for the purpose of reviewing and scoring the applications. The Committee included members of the PHCD staff and other relevant County departments, as well as representatives from the eight (8) NRSAs.
- Technical Assistance Workshops: Public Housing and Community Development (PHCD), in conjunction with the Homeless Trust (HT), convened Technical Assistance workshops on November 29, 2010, December 1, 2010, and December 3, 2010. The focus of the three workshops was to provide prospective applicants with critical

## **Miami-Dade County**

information necessary to complete their applications and to review the scoring process that would be used to prioritize applications for funding.

- **Evaluation of Applications:** The applications submitted through the RFA process were evaluated by staff for completeness and accuracy and scored by the Selection Committee based on the FY 2011 Policy Paper. Minimum threshold questions were established to evaluate the ability of the applicants to achieve U.S. HUD's national objective and to complete their proposed goals in a timely manner.

In addition to the Selection Committee, the County's Office of Strategic Business Management (OSBM) made recommendations for CDBG funding to County departments undertaking eligible public service, public facilities, and capital improvement projects. Approximately 40% of the County's CDBG allocation was awarded to County Departments based on recommendations from OSBM.

- **Consultation Meeting:** On Friday, January 28, 2011, the County provided applicants an opportunity to meet with staff to review their respective application scores. During the consultation, applicants were able to request a re-evaluation of their scores, provided the applicants were able to demonstrate that critical information may have been overlooked in their applications by the Selection Committee.
- **Public Comment Period:** On March 1, 2011, the Board of County Commissioners (BCC) approved the FY 2008-2012 Consolidated Plan and FY 2011 Action Plan Funding Recommendations through Resolution #179-11. The funding recommendations were subject to the HUD-required 30-day public comment period. A Notice of Public Hearing was published in *The Miami Herald* on January 30, 2011, providing the public with the required 30-day public notice of the County's intent to award funding under the CDBG, HOME, ESG, and SHIP programs. The Notice advised the public to provide their comments in writing, or at the public hearing scheduled for March 1, 2011.
- The meeting of the Board of County Commissioners (BCC) held on March 1, 2011 served as the second Public Hearing of the Action Plan. The Plan was adopted by the BCC at the meeting held on March 1, 2011, at which time the final Plan was approved for transmittal to U.S. HUD.

### **Citizen Participation**

#### **1. Provide a summary of citizen comments**

The Miami-Dade County Citizen Participation Plan was approved by the Board of County Commissioners on December 15, 2009 through Resolution # R-1428-09. See Attachment 3. Provide a summary of citizen comments. TO BE INSERTED LATER

The 15-day comment period for the FY 2011 CAPER began on \_\_\_\_\_ 2012 and ended on \_\_\_\_\_ 2012. The document was made available to the public to review at the PHCD office, located at 701 NW 1<sup>st</sup> Court, 14<sup>th</sup> floor, Miami, Florida 33136. The document was also available online for review at <http://www.miamidade.gov> \_\_\_\_\_. The public was encouraged to submit their comments in writing by close of business on \_\_\_\_\_ 2012. PHCD has/has not received any written comments (See Attachment \_\_\_\_ for a copy of the newspaper notice.)

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2. In addition, the performance report provided to citizens must identify the Federal funds made available for furthering the objectives of the Consolidated Plan. For each formula grant program, the grantee shall identify the total amount of funds available (including estimated program income), the total amount of funds committed during the reporting period, the total amount expended during the reporting period, and the geographic distribution and location of expenditures. Jurisdictions are encouraged to include maps in describing the geographic distribution and location of investment (including areas of minority concentration). The geographic distribution and expenditure requirement may also be satisfied by specifying the census tracts where expenditures were concentrated.

### Funds Made Available for Furthering the Objectives of the Consolidated Plan:

In the FY 2011 Action Plan, an estimated \$25,289,000 was made available and committed to eligible activities. This amount included \$17,360,000 in CDBG funds (including program income), \$6,679,000 in HOME funds (including program income), \$ 750,000 in ESG funds, \$500,000 in SHIP funds.

Additional funds became available for allocation through several Plan Amendments to the FY 2011 Action Plan. These amendments sought to recapture unexpended funds from 2011 and prior years' activities. The plan amendments were as follows:

| Resolution # | Date Approved by BCC | Activity Description  |
|--------------|----------------------|---|
| R-198-11     | March 15, 2011       | Recaptured/reallocated HOME funds. \$1,208,000  |
| R-316-11     | May 3, 2011          | Recaptured/reallocated HOME funds. \$50,000   |
| R-446-11     | June 7, 2011         | Reduced previously awarded CDBG funds by 16% due to US HUD funding reduction.   |
| R-447-11     | June 7, 2011         | Reprogrammed \$912,384.36 of CDBG funds; \$4,342,956.60 of HOME funds; and, \$2,817,590.00 of HODAG funds.                      |
| R-782-11     | October 4, 2011      | Reprogrammed \$3,938,865.65 CDBG funds; \$2,548,779.78 of HOME funds; \$2,039,301.49 of HODAG funds; and \$43,263 of ESG funds. |

The intent of the five (5) amendments described above was to recapture funds from non-performing projects in order to ensure compliance with the 1.5 spending ratio and the ability to complete the national objectives. Funding was captured from those activities that: 1) could not be carried out; 2) were completed and had unexpended balances; 3) had expired contracts, or 4) were viable projects that were not ready to expend funds. All of the allocations included in the FY 2011 amendments were subject to U.S. HUD requirements of eligibility, adequate public notice, citizen participation, and public hearings. These funds were allocated to activities that were deemed eligible for funding, and: 1) demonstrated an existing funding gap; or 2) met the County's mandate for the "finish what we started" policy (Attachment 5)

### Geographic Distribution

In FY 2011, Miami-Dade County continued to provide assistance to its Neighborhood Revitalization Strategy Areas (NRSAs) and eligible block groups. The following are the County's eight designated NRSA's:

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- Opa-Locka NRSA
- West Little NRSA
- Melrose NRSA
- Model City NRSA
- South Miami NRSA
- Perrine NRSA
- Goulds NRSA
- Leisure City/Naranja NRSA

### **Countywide and Multi-District Activities**

Miami-Dade County also funded activities in Non-NRSA areas in order to ensure that low to moderate-income residents were served. Below is a summary of county-wide activities.

- Micro-Loan, Business Incubator, and technical assistance programs for eligible businesses (CDBG)
- Housing rehabilitation assistance for low to moderate income households (CDBG and HOME)
- Tenant Based Rental Assistance (HOME)
- Fair Housing Education and Outreach (CDBG)
- Public Services for youth, seniors and disabled persons (CDBG)
- Emergency Shelter and Transitional Housing needs of homeless individuals.

### **Institutional Structure**

#### **1. Describe actions taken during the last year to overcome gaps in institutional structures and enhance coordination.**

The following strategies represent PHCD's efforts to address the institutional deficiencies:

- Continued an aggressive IDIS clean-up plan to ensure consistency and accuracy in reporting during FY 2011
- Intensified technical assistance efforts to agencies to address documentation deficiencies which are needed to demonstrate achievement of the national objective and performance goals.
- Ensured that only eligible activities were considered for funding and that the receiving agencies had the capacity to meet the national objectives and performance goals.
- Provided ongoing training to PHCD staff on U.S. HUD rules and regulations, data collection, reporting and monitoring practices.
- Continued to provide technical assistance to agencies for construction projects.

### **Monitoring**

#### **1. Describe how and the frequency with which you monitored your activities.**

The County continues to routinely monitor its open projects on a regular basis through a combination of reviews of the documentation submitted by sub-recipients on their quarterly progress reports and on-going site visits. Failure by a sub-recipient to meet the proposed goals of its project or comply with its contractual stipulations may result in the termination of the project's contract, the recapture and reallocation of the project funding to another agency to complete the activity or to address a different priority, and exclusion from participating in

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future Request for Application (RFA) cycles. Those policies are consistent with the stipulations of Miami-Dade County's most recent Policy Paper.

### **2. Describe the results of your monitoring including any improvements.**

In 2011 the deficiencies in the information reported on the Progress Reports and the activities not meeting performance goals continue to be the two most prevalent issues identified through the monitoring process. To address these issues, PHCD provided increased technical assistance to its sub-recipients through both group workshops and individual assistance. Additionally, those agencies and projects that are identified as high risk were provided additional technical assistance to address those issued identified.

PHCD continues to aggressively monitor the expenditure levels of the funded activities and the application of long-term expenditure strategies designed to ensure that the County continues to meet U.S. HUD timeliness test ratio. Throughout the year, the County periodically reminded its sub-recipients of the expenditure deadline and the withdrawal of any funds that remained unexpended by the deadline date. Funds not spent in a timely manner were subject to recapture and reallocation.

### **3. Self Evaluation**

#### **a. Describe the effect programs have in solving neighborhood and community problems.**

In 2011, Miami-Dade County utilized CDBG funding to address an array of neighborhood and community challenges. However, the funding limitations of CDBG are insufficient to completely eradicate the challenges faced in many of the neighborhoods and communities. CDBG has improved the quality of life of the low and moderate income residents of Miami-Dade County. Improvements have been made in many of these communities and neighborhoods through infrastructure projects, rehabilitation of single-family homes, rodent control and code enforcement.

The County continued to incorporate neighborhood planning efforts into its overall sustainability efforts which has increased the impact in the community. The community problems included the lack of decent housing, suitable living environments and expanded economic opportunities. The National Objectives proposed were designed to identify and meet the neighborhood community needs. The goals of the implementing agencies were achieved and met the applicable national objective(s), Miami-Dade County funded the following activities in the NRSAs, and CDBG Eligible Block Groups in order to ensure that low to moderate income residents were served or had access to services. Some examples of the projects that have been undertaken during the year include:

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### **CDBG**

- Park and/or recreational facilities improvements
- Energy efficiency improvements to senior centers
- Upgrades to health facilities to benefit persons with developmental disabilities
- Elderly residential energy conservation
- Public Services for youth, seniors and disabled persons
- Outreach and intervention to crime victims and domestic abuse
- Treatment Programs to prevent juvenile crime
- Health services – immunization programs for controlling and preventing infectious diseases.
- Rodent control to prevent rats and mice from spreading diseases, many of which are serious and life-threatening
- Public facilities renovation – ADA upgrades
- Flood drainage projects
- Fair Housing Education and community outreach
- Micro Business Loans, Business Incubators, and technical assistance programs for eligible businesses

**b. Describe progress in meeting priority needs and specific objectives and help make community's vision of the future a reality.**

The County has coordinated efforts with County agencies, participating municipalities, Community Development Corporations (CDCs), NRSA Community Advisory Committees (CAC) and other community based organizations, interested residents, and community activists. The goal is to serve the high priority needs identified in the FY 2008-2012 Consolidated Plan (4<sup>th</sup> year) and FY 2011 Action Plan. The County's efforts also included consultations with local government agencies with metropolitan wide planning responsibilities. Meetings were held with the eight (8) CACs to address the high priority needs of each community. Specific objectives included rehabilitation of single-family homes, rehabilitation of multi-unit housing units, and the creation of jobs, upgrades to public facilities, public services, and aging infrastructure improvements. In order to be more responsive to meeting the high priority community needs, in FY 2011, each NRSA Community Advisory Committee was asked to identify the three highest priority needs from the FY 2008-2012 Consolidated Plan, and all funding efforts were designed to address these priorities.

**c. Describe how you provided decent housing and a suitable living environment and expanded economic opportunity principally for low and moderate-income persons.**

In 2011, Miami-Dade County continued to fund activities that met the underserved needs of the community. The County funded projects preserving the County's affordable housing stock, as well as eliminated barriers to the affordability of housing

#### **Examples of Decent Housing**

- Rental subsidy assistance for the elderly in need of an assisted living environment.
- Permanent supportive housing program including rental assistance to formerly homeless, disabled and extremely low income families
- New construction of affordable rental apartments, for formerly homeless families at 33% or less of AMI with at least one family member that is disabled or elderly

## **Miami-Dade County**

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- Rehabilitation of multi-family rental units
- Senior Single Family Rehabilitation Program

### Examples of Expanded Economic Opportunities

- Small Business Micro Loans
- Technical Assistance programs for eligible businesses
- Business Incubators

The County addressed high priority economic development needs through the funding of economic opportunities to create and retain jobs through business development. The goal of the business development activities was to reduce the number of Miami-Dade County residents living below the poverty line.

In order to promote a suitable living environment, the County upgraded public facilities, provided access to public services to seniors, the disabled, youth services, substance abuse services, employment training, and childcare services. CDBG funds were used to fund capital improvements, public services, historic preservation, housing and economic development activities.

#### **d. Indicate any activities falling behind schedule.**

There are activities and projects in housing and public facilities and improvement categories that are behind schedule. These activities/projects are behind schedule for various reasons ranging for protracted bidding processes, the downturn in the economy and the timing of issuances of FY 2011 contracts. Those projects that are behind schedule include: senior and neighborhood centers, parks recreational facilities, sidewalks and water and sewer improvements. Housing projects continue to present challenges.

#### **e. Describe how activities and strategies made an impact on identified needs.**

The County has impacted identified needs by its continuing support, through CDBG, of economic development programs that have directly created and retained jobs through business development. Public Facilities and Improvements promoted much needed access to services for the disabled, seniors, youth, substance abuse, employment training and child care. Activities such as capital improvements, public services, historic preservation, and housing development were able to provide low and moderate income households access to decent and affordable housing. Business incubators, micro-loan programs and technical assistance programs to business were also aided by the County's funding.

#### **f. Identify indicators that would best describe the results.**

## Miami-Dade County

**Table 7**

| Category  | Activity Type                   | Accomplishments                |
|---|---------------------------------|--------------------------------|
| Public Facilities and Infrastructure Improvements | Senior Center                   | 2 Facilities (CDBG)            |
| Public Service                                    | Health Services                 | 3,942 People/Households (CDBG) |
| Public Service                                    | Employment Training             | 83 People (CDBG)               |
| Public Service                                    | Battered and Abused Spouses     | 441 People (CDBG)              |
| Public Service                                    | Youth Services                  | 1,837 People (CDBG)            |
| Economic Development                              | ED Direct Technical Assistance  | 57 Jobs (CDBG)                 |
| Economic Development                              | Micro-Enterprise Assistance     | 26 Jobs (CDBG)                 |
| Affordable Housing                                | Direct Homeownership Assistance | 18 Households (CDBG)           |
| Affordable Housing                                | Rehab: Single-Unit Residential  | 62 Housing Units (CDBG)        |
| Affordable Housing                                | Tenant Based Rental Assistance  | 87 People (HOME)               |
| Affordable Housing                                | Acquisition and Rehab.          | 35 Housing Units (HOME)        |
| Affordable Housing                                | New Construction                | 184 Housing Units (HOME)       |
| Affordable Housing                                | Rehabilitation                  | 131 Housing Units (HOME)       |
| Acquisition /Property Related                     | Acquisition                     | 30 Housing Units (CDBG)        |
| Acquisition /Property Related                     | Acquisition                     | 155 Housing Units (HOME)       |

**g. Identify barriers that had a negative impact on fulfilling the strategies and overall vision.**

Barriers that negatively impacted the fulfillment of strategies and overall vision included:

- Lack of program recipients technical capacity to develop affordable housing within a defined timeframe
- Lack of program recipients ability to acquire gap funding from alternative financial resources continues to be an obstacle primarily for construction and rehabilitation related activities;
- The adjustment of the housing market from a homeownership market to a rental market has prompted diminished financial commitment from lending institutions

PHCD continues to focus on a strategy which funds fewer capital and housing projects but at a higher level to address the negative barriers and to accelerate the completion of existing projects.

**h. Identify whether major goals are on target and discuss reasons for those that are not on target.**

The County allocated the FY 2011 CDBG funds to address the high priority needs related to economic development, public facilities, and rehabilitation of affordable housing. The CDBG funds are also used to provide homeownership assistance, single-family rehabilitation, and public housing modernization activities. HOME funds were committed to homeownership and rental housing activities, including tenant based rental assistance. CDBG and HOME funds were also used to address affirmative marketing and fair housing counseling. The County works closely with applicants to select projects that meet the needs, objectives and outcomes identified in the Consolidated Plan, however, there are some objectives and desired outcomes for which accomplishments have not been achieved as anticipated in the Consolidated Plan.

## **Miami-Dade County**

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To address this issue, the County held training workshops with agencies to build capacity and increased its individualized technical assistance through additional site visits. These activities/projects are behind schedule for various reasons ranging for protracted bidding processes, the downturn in the economy and the timing of issuance of FY 2011 contracts.

- i. Identify any adjustments or improvements to strategies and activities that might meet your needs more effectively.**

As part of its strategy to meet program needs more effectively, the County has a "recapture and reallocation" process. This process entails: 1) recapturing funds from projects deemed no longer viable; 2) recapturing from those projects/activities no longer able to meet national objective 3) provide recaptured funds to those activities with funding shortfalls. This process is enacted during three critical periods during the funding year. The first is during the annual contract execution process associated with the Action Plan of the current fiscal year. The second juncture is during the preparation of the annual CAPER report. The final point is after the third quarter monitoring of ongoing projects of each funding cycle.

The "recapture and reallocation" process enables the County to amend strategies and activities on a routine basis to meet targeted needs more effectively. Miami-Dade County continues to explore a funding strategy which would concentrate funding in one area to produce more impactful projects/activities.

### **Lead-based Paint**

- 1. Describe actions taken during the last year to evaluate and reduce lead-based paint hazards.**

In order to reduce and eventually eliminate the lead-based paint hazards in Miami-Dade County, PHCD contractually mandates all funded agencies and contractors to comply with the U.S. HUD Lead Safe Housing Rule (LSHR) and the U.S. Environmental Protection Agency (EPA) Renovation, Repair, and Painting (RRP) Rule.

Beginning April 22, 2010, federal law requires that contractors performing renovation, repair and painting projects that disturb more than six square feet of paint in homes, childcare facilities, and schools built before 1978 must be certified and trained by EPA-approved training providers to follow lead-safe work practices to prevent lead contamination.

Miami-Dade County PHCH: 1) continues to prohibit the use of lead-based paints in contracts for all activities funded with HOME and CDBG; 2) provide information about lead-based restrictions in the Request for Application (RFA) process, departmental executed contract agreements, and contract workshops; 3) fund the Community Action Agency to continue its Paint Distribution Activity, which provides lead-free paint to low and moderate income residents; 4) require all agencies identify and remediate lead-based hazards as a caveat of the U.S. HUD environmental review process; and 5) monitor the implementation of the County's policies to reduce lead-based hazards.

Miami-Dade County continued to be committed to the education of the public on lead-based hazards and removing the risk.

**HOUSING**

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**Housing Needs**

**1. Describe Actions taken during the last year to foster and maintain affordable housing.**

In FY 2011, Miami-Dade County sought to achieve the following housing objectives identified in the Consolidated Plan:

- Provide assistance to rental households by increasing both the supply of standard affordable housing and the availability of rental assistance and support services. (Especially for those with incomes at or below 30 percent of the median income.)
- Reduce lead-based paint hazards.
- Reduction of energy use or energy costs as a result of housing rehabilitation using LEED or equivalent building standards.
- Provide residential housing, support services, and increase the supply of units for non-homeless persons with special needs.
- Assist low-income families in public housing by the continuation of homeownership opportunities.
- Enhance Countywide understanding of fair housing laws through outreach and education.
- Maintenance of a housing information clearinghouse for prospective homeowners.
- Continue to improve the living conditions of residents of public housing through rehabilitation of existing units.
- Continue to assist existing homeowners to maintain their properties by providing financial assistance for the rehabilitation of substandard housing.

Through the above objectives, the County will serve the needs of populations with the highest rate of poverty identified in the FY 2008-2012 Consolidated Plan and focus on identified neighborhood revitalization priorities. High priority will be given to housing for extremely-low income renter households. Due to the condition of the current housing market and the limited funding sources available for investment, the County did not fund any new construction projects for homeownership that had not received prior funding through County HOME funds for the same project.

**Specific Housing Objectives**

- 1. Evaluate progress in meeting specific objective of providing affordable housing, including the number of extremely low-income, low-income, and moderate-income renter and owner households comparing actual accomplishments with proposed goals during the reporting period.**

**TABLE 8**  
**Comparison of FY 2011 Affordable Housing Accomplishments to the Annual Goals**  
**in the FY 2008 to 2012 Consolidated Plan**

| Priority Need  | Units                          | Annual Goal in FY 2011 Action Plan | *2011 Accomplishments | Objective      | Outcome       |
|----------------|--------------------------------|------------------------------------|-----------------------|----------------|---------------|
| Decent Housing | Rental Acquisition             | -                                  | 145 UNITS             | Decent Housing | Affordability |
|                | Acquisition and Rehabilitation | -                                  | 34 UNITS              |                |               |
|                | New Construction               | 210                                | 100 UNITS             |                |               |
|                | Rehabilitation                 | 114                                | 100 UNITS             |                |               |
|                | Rental Assistance (TBRA)       | 93                                 | 87 PEOPLE             |                |               |
|                | Homeownership Acquisition      | -                                  | 10 UNITS              | Decent Housing | Affordability |
|                | Acquisition and Rehabilitation | -                                  | 1 UNIT                |                |               |
|                | New Construction               | -                                  | 84 UNITS              |                |               |
|                | Rehabilitation                 | 129                                | 31 UNITS              |                |               |
|                | Homebuyer Assistance           | -                                  | 18 UNITS              |                |               |

\*The accomplishments reported are part of activities that are "open", pending closeout.

- Evaluate progress in providing affordable housing that meets the Section 215 definition of affordable housing for rental and owner households comparing actual accomplishments with proposed goals during the reporting period.**

**TABLE 9**  
**FY 2011 Affordable Housing Accomplishments by Program Type**

| Source                                       | Program                         | Agency                                   | Activity                          | Description  | Status                                     | Units     |
|--|---------------------------------|--|-----------------------------------|--|--|-----------|
| CDBG   | Direct Homeownership Assistance | Public Housing and Community Development | Loans For Homeownership Program   | Homebuyer down payment assistance program for low and moderate income individuals. | Programmatic portion of activity complete. | 12 Units  |
| CDBG   | Direct Homeownership Assistance | Public Housing and Community Development | DLAD – CDBG Homeownership Program | Homebuyer down payment assistance program for low and moderate income individuals. | Programmatic portion of activity complete. | 6 Units   |
| <b>Total Direct Homeownership Assistance</b> |                                 |  |                                   |  |  | <b>18</b> |

| Source                                  | Program                    | Agency                                   | Activity                                    | Description  | Status                                     | Units     |
|---|----------------------------|--|---|--|--|-----------|
| HOME                                    | Homebuyer Acquisition Only | Miami-Dade Housing Finance Authority     | ADDI Program                                | Homebuyer down payment assistance program for low and moderate income individuals. | Programmatic portion of activity complete. | 1 Unit    |
| HOME                                    | Homebuyer Acquisition Only | Miami-Dade Housing Finance Authority     | Deep Subsidy Homeownership Program          | Homebuyer down payment assistance program for low and moderate income individuals. | Programmatic portion of activity complete. | 2 Units   |
| HOME                                    | Homebuyer Acquisition Only | Miami-Dade Housing Finance Authority     | Habitat For Humanity – Scott Carver Project | Homebuyer down payment assistance program for low and moderate income individuals. | Programmatic portion of activity complete. | 2 Units   |
| HOME                                    | Homebuyer Acquisition Only | Public Housing and Community Development | Homebuyer Assistance Program                | Homebuyer down payment assistance program for low and moderate income individuals. | Programmatic portion of activity complete. | 2 Units   |
| HOME                                    | Homebuyer Acquisition Only | Public Housing and Community Development | Section 8 Homeownership                     | Homebuyer down payment assistance program for low and moderate income individuals. | Programmatic portion of activity complete. | 3 Units   |
| <b>Total Homebuyer Acquisition Only</b> |                            |  |   |  |  | <b>10</b> |

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|   |  |  |  |  |  |            |
|---|--|--|--|--|--|------------|
| HOME  | Homebuyer Acquisition and Rehabilitation | 125 Developers, Inc.                             | NOMI Homebuyer Assistance                              | Homebuyer assistance program for low and moderate income individuals.  | Programmatic portion of activity complete.                             | 1 Unit     |
| <b>Total Homebuyer Acquisition and Rehabilitation</b> |  |  |  |  |  | <b>1</b>   |
| HOME  | Homebuyer New Construction               | Centro Campesino Farmworker Center, Inc.         | Florida City Village Phase IV                          | New construction and permanent financing for 11 affordable housing units.  | Programmatic portion of activity complete.                             | 11 Units   |
| HOME  | Homebuyer New Construction               | Centro Campesino Farmworker Center               | Florida City Village Phase V                           | New construction and permanent financing for 15 affordable housing units.  | Programmatic portion of activity complete.                             | 15 Units   |
| HOME  | Homebuyer New Construction               | Centro Campesino Farmworker Center               | Florida City Village Phase VI                          | Development, marketing and homebuyer closing costs for the 13 units of single-family homes.  | Programmatic portion of activity complete.                             | 13 Units   |
| HOME  | Homebuyer New Construction               | Habitat For Humanity of Greater Miami            | Shraders Haven Housing Site Development                | New construction of 22 single-family homes for low and moderate income individuals or families.  | Programmatic portion of activity complete.                             | 22 Units   |
| HOME  | Homebuyer New Construction               | L.B.W. Homeowners Association, Inc.              | Infill Housing   | New construction of single-family homes for low to moderate income families.   | Programmatic portion of activity complete.                             | 4 Units    |
| HOME  | Homebuyer New Construction               | Miami-Dade Housing Finance Authority             | Deep Subsidy Homeownership - Solabella                 | Homebuyer down payment assistance program for low and moderate income individuals.   | Programmatic portion of activity complete.                             | 8 Units    |
| HOME  | Homebuyer New Construction               | St. John Community Development Corporation, Inc. | St. John Village Homes                                 | New construction of townhomes for low to moderate income families.   | Programmatic portion of activity complete.                             | 11 Units   |
| <b>Total Homebuyer New Construction</b>               |  |  |  |  |  | <b>84</b>  |
| HOME  | Homeowner Rehabilitation                 | City of Hialeah Gardens                          | Samari Lakes East Condominium - Housing Rehabilitation | Assistance to low-income homeowners with the rehabilitation of substandard housing and code violations.  | Programmatic portion of activity complete.                             | 31 Units   |
| <b>Total Homeowner Rehabilitation</b>                 |  |  |  |  |  | <b>31</b>  |
| HOME  | Rental New Construction                  | Peninsula Housing Development, Inc./CODEC        | Royal Palm Apartments                                  | New construction of 100 rental units for the elderly.  | Programmatic portion of activity complete.                             | 100        |
| <b>Total Rental New Construction</b>                  |  |  |  |  |  | <b>100</b> |
| HOME  | Rental Rehabilitation                    | Royalton Apartments, Ltd.                        | Royalton Apartments                                    | Rehabilitation conversion of the Royalton Hotel into 80 permanent supportive SRO units and 20 rental units.  | Programmatic portion of activity complete.                             | 100        |
| <b>Total Rental Rehabilitation</b>                    |  |  |  |  |  | <b>100</b> |
| HOME  | Rental Acquisition Only                  | Carfour Supportive Housing, Inc.*                | Verde Gardens Apartments                               | Acquisition of land for the new construction of 145 affordable rental apartments for formerly homeless families with at least 1 family member that is disabled or frail elderly. | Programmatic portion of activity complete, pending financial closeout. | 145 Units  |
| <b>Total Rental Acquisition Only</b>                  |  |  |  |  |  | <b>145</b> |
| HOME  | Rental Acquisition & Rehabilitation      | Miami Beach Community Development Corporation    | Villa Maria Apartments                                 | Acquisition and rehabilitation of 34 rental units for seniors.   | Programmatic portion of activity complete.                             | 34         |
| <b>Total Rental Acquisition &amp; Rehabilitation</b>  |  |  |  |  |  | <b>34</b>  |

## Miami-Dade County

|      |                                       |   |   |   |  |           |
|------|---------------------------------------|---|---|---|--|-----------|
| HOME | Tenant Based Rental Assistance (TBRA) | Carrfour Supportive Housing, Inc.*          | Del Prado Tenant Based Rental Assistance        | Rental subsidy assistance to formerly homeless, disabled, and extremely low income individuals.         | Programmatic portion of activity complete, pending financial closeout. | 15 People |
|      |                                       | Lutheran Services Florida, Inc.*            | Second Chance TBRA for Aging Out of Foster Care | Rental subsidy assistance and independent living skills to "aging out" foster care individuals.         | Programmatic portion of activity complete, pending financial closeout. | 15 People |
|      |                                       | Assistance to the Elderly, Inc.*            | Tenant Based Rental Assistance                  | Rental subsidy assistance to very low and low income elderly in need of an assisted living environment. | Programmatic portion of activity complete, pending financial closeout. | 57 People |
|      |                                       | <b>Total Tenant Based Rental Assistance</b> |   |   |  |           |

\*The accomplishments reported may be part of activities that are "open", pending financial-closeout.

### 3. Describe efforts to address "worst-case" housing needs and housing needs of persons with disabilities.

The County addressed "worst case" housing needs by providing emergency housing, transitional housing, and permanent housing to extremely low-income people. Moreover, the County improved the residential facilities of persons with disabilities and special needs.

Funding sources and future program income have been allocated to further increase the impact of the County's affordable housing initiative. The resources allocated for housing or for programmatic support of housing activities are as follows:

**TABLE 10  
FY 2011 Housing Allocations**

| Category  | Amount in \$        |
|---|---------------------|
| <b>CDBG</b>   |                     |
| Housing Rehabilitation                              | 1,429,000           |
| <b>HOME</b>   |                     |
| Administration                                      | 623,231             |
| Rental Rehabilitation                               | 585,000             |
| Tenant Based Rental Assistance (TBRA)               | 500,000             |
| Elderly Homeowner Rehabilitation                    | 1,000,000           |
| Homeowner Rehabilitation                            | 1,000,000           |
| New Construction - Rental                           | 1,585,000           |
| HOME CHDO Set Aside                                 | 839,078             |
| HOME CHDO Operating Support                         | 100,000             |
| <b>Total</b>  | <b>6,232,309</b>    |
| <b>ESG</b>  |                     |
| Temporary Shelter & Services for the Homeless       | 793,263             |
| <b>State Housing Initiative Partnerships (SHIP)</b> |                     |
| Homeownership Counseling and Education              | 500,000             |
| Homeownership                                       | 1,279,300           |
| <b>Total</b>  | <b>1,779,300</b>    |
| <b>Documentary Surtax (SURTAX)</b>                  |                     |
| Homeownership                                       | 3,158,366           |
| Rehabilitation                                      | 3,417,470           |
| <b>Total</b>  | <b>6,575,836</b>    |
| <b>TOTAL ALL FUNDING SOURCES</b>                    | <b>\$16,809,708</b> |

## Miami-Dade County

### **Public Housing Strategy**

#### **1. Describe actions taken during the last year to improve public housing and resident initiatives.**

##### Actions to Improve Public Housing and Resident Initiatives

The mission of the Miami-Dade County Public Housing and Community Development (PHCD) is to provide decent, affordable housing to Miami-Dade County's qualified very low, low- and moderate-income residents. PHCD administers federal subsidies that support 9,200+ units of County-owned public housing units and approximately 16,700 households in Section 8 programs. PHCD works with builders, developers, and private housing providers to expand affordable housing opportunities.

In addition, PHCD provided supportive services to improve the quality of life and promote self-sufficiency for residents in subsidized housing including homeownership opportunities, such as the Section 32 Program, and other homeownership programs available in Miami-Dade County.

PHCD implemented resident enrichment activities and provides technical assistance to empower resident councils to assist residents with achieving self-sufficiency and access to available services, including employment/business development opportunities. Equally important, PHCD solicits input from Public Housing and Section 8 participants regarding its annual Public Housing Agency (PHA) Plan.

##### HOPE VI

On December 12, 2011, PHCD opened Northpark at Scott-Carver. It is Phase II of the revitalization plan under the HOPE VI grant. Phase II is planned as a mixed-income development with 354 rental units comprised of 177 public housing units, 107 low and moderate income units, and 70 market-rate units.

PHCD in coordination with McCormack Barron Salazar (MBS) submitted an application for American Recovery and Reinvestment Act (ARRA) funds and was awarded \$16.7 million in Capital Fund Recovery Competition (CFRC) stimulus grant funding by US HUD for creating efficient green communities with water-saving features and energy efficient appliances among other initiatives. The primary funding sources for the project include the HOPE VI Grant, Replacement Housing Factor (RHF) funds, County bond funds, Neighborhood Stabilization Program (NSP) funds, ARRA-CFRC green community funds, Low Income Housing Tax Credits (LIHTC), and private financing by the Developer. The mixed-finance closing was completed in September 2010.

The development consists of a Community Support Services unit which reaches out to former Scott/Carver residents, addresses their needs based on prior individual assessments, and assists them in returning to the new Phase II community. Phase II construction began in the summer of 2010 with site preparation. Construction is currently 80% complete and scheduled to be completed by the summer of 2012.

Phase I units are currently available for lease. As of January 2012, residents have begun moving in to the units.

## **Miami-Dade County**

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### **Barriers to Affordable Housing**

#### **1. Describe actions taken during the last year to eliminate barriers to affordable housing.**

The Miami-Dade County Affordable Housing Advisory Board (AHAB), which serves as the Board of County Commissioner's (BCC's) Affordable Housing Advisory Committee (AHAC), continued to meet to discuss ways to remove barriers to affordable housing development and provide incentives for development.

The County continues to require and monitor affirmative marketing plans for all affordable housing developments. The County continues to support and fund pre- and post-purchase counseling and down payment and closing cost assistance mechanisms for residents.

The County has used its inventory of government-owned sites that are suitable for the development of affordable housing and workforce housing to implement a strategy for the development of such sites.

PHCD continues to assist in the removal of barriers to affordable housing for low- to moderate-income households by funding activities that provided homebuyer counseling, low interest second mortgages, closing costs, down payment assistance, single-family rehabilitation loans, and construction and rehabilitation loans for multi-family rental housing.

In 2010, Miami-Dade County updated its Analysis of Impediments to Fair Housing Choice, as required by U.S. HUD. It also allocated funding to support the following services to affirmatively further fair housing:

- Fair Housing workshops
- Workshops for providers of housing for very-low, low-, and moderate-income families and individuals
- Community fairs on predatory lending, disability rights, and other relevant issues.

In 2011, the County consolidated the Community Development and Public Housing departments. The consolidation enables PHCD to better serve the community's most vulnerable citizens by coordinating housing assistance programs. Efficiencies will be realized as we move forward with process improvements.

### **HOME**

#### **1. Assessment of Relationship of HOME Funds to Goals and Objectives**

##### **a. Evaluate progress made toward meeting goals for providing affordable housing using HOME funds, including the number and types of households served.**

The HOME Program provided funds for permanent and construction loans, as well as first and second mortgage financing to assist very-low and low-to-moderate income families purchase or rent affordable housing units. In addition to these programs, the County used HOME funds to provide Tenant Based Rental Assistance (TBRA) for formerly homeless persons, persons with special needs and extremely low and low-income families.

Refer to Table 9 for the accomplishments reported for HOME activities in FY 2011. Although the programmatic portion of these activities may have been completed, some activities remain

## **Miami-Dade County**

open in IDIS until financial close-out is finalized. The remaining activities funded through the HOME program remain open and are underway.

### **2. HOME Match Report**

- a. **Use HOME Match Report HUD-40107-A to report on match contributions for the period covered by the Consolidated Plan program year.**

The HOME Match Reported is included in Attachment 6.

### **3. HOME MBE and WBE Report**

- a. **Use Part III of HUD Form 40107 to report contracts and subcontracts with Minority Business Enterprises (MBEs) and Women's Business Enterprises (WBEs).**

Refer to Attachment 7: U.S. HUD Report 2516 – Contract and Subcontract Activity – Reporting Period October 1, 2010 through September 30, 2011.

### **4. Assessments**

- a. **Detail results of on-site inspections of rental housing.**

Table 12 - Parts 1, 2, 3, 4, and 5 provide detail results of the rental housing inspections.

**TABLE 11-Part 1 of 5**

| <b>Development</b> | <b>HQS Inspection Date</b> | <b>Results</b>  |
|--------------------|----------------------------|---|
| Betterway West     | 11/21/2011                 | HQS inspections performed on 9 units, (7) units received a pass rating and (2) units received a fail rating. Some of the failed items were: evidence of roach infestation and missing caulking on tub. HQS close out letter of non-compliance dated 1/4/11, all violations mitigated in a satisfactory manner.  |
| Calusa Cove        | 3/28/2011                  | HQS inspections performed on 14 units, (10) units received a pass rating and (4) units received a fail rating. Some of the failed items were: defective GFCI, carpet ripped, loose toilet, and blocked egress. HQS close out letter of non-compliance dated 5/5/11, all violations mitigated in a satisfactory manner.  |
| Caribbean West     | 5/23/2011                  | HQS inspections performed on 13 units, all (13) units received a fail rating. Some of the failed items were: deteriorated kitchen/bathroom cabinetry, rusted kitchen appliances, rusted kitchen & bathroom fixtures, missing/ripped window and sliding glass doors screens, ripped carpet, and repair/replacement of front entrance doors. Developer is actively working to mitigate violations; however they will remain in non-compliance status until all repairs are completed.   |
| Center Court       | 2/28/2011                  | HQS inspections performed on 30 units, all (30) units and common areas received a fail rating. Some of the fail items were: blocked egress, door stoppers, evidence of roach infestation, defective GFCI, painting, housekeeping issues, missing fire extinguishers, and two of the seven elevators were not working. The exterior/interior of hallways, walkways, and stairwells revealed many aspects of deterioration throughout all seven buildings. HQS close out letter of non-compliance dated 8/22/11, all violations mitigated in a satisfactory manner. |

**TABLE 11 - Part 2 of 5**

| Central City           | 4/29/2011 | HQS inspections performed on 4 units, all (4) units received a fail rating. Some of the failed items were: broken GFCI, evidence of mildew like substance, outlets not working, rusted bathroom fixtures, blocked egress, broken toilet seat, and housekeeping issues. HQS close out letter of non-compliance dated 12/14/11, all violations mitigated in a satisfactory manner.  |
|------------------------|-----------|---|
| Christian Hospital     | 3/14/2011 | HQS inspections performed on 6 units, (1) unit received a pass rating and (5) units received a fail rating. Some of the failed items were: loose electrical outlet, evidence of roach infestation, housekeeping issues, and painting. HQS close out letter of non-compliance dated 4/19/11, all violations mitigated in a satisfactory manner.  |
| City View              | 3/18/2011 | HQS inspections performed on 7 units, all (7) units received a fail rating. Some of the failed items were: rusted drip pans, defective GFCI, housekeeping issues, repair/paint walls, defective smoke alarms, door stoppers, cracked window glass, loose towel bar, defective lights, defective exhaust fan, and evidence of roach infestation. HQS close out letter of non-compliance dated 4/29/11, all violations mitigated in a satisfactory manner.  |
| Club West              | 9/16/2011 | HQS inspections performed on 4 units, all (4) units and common areas received a fail rating. Some of the failed items were: several buildings have loose railings, tub required caulking, defective refrigerator gasket, tub missing stopper, housekeeping issues, mildew on window sills, refrigerator missing door handles, and failure to meet accessibility requirements. A partial close out letter dated 1/3/12, all repairs were completed in a satisfactory manner; however, they will remain in non-compliance until they meet the accessibility requirements. |
| Cutler Manor           | 6/20/2011 | HQS inspections performed on 3 units, all (3) units and common areas received a fail rating. Some of the failed items were: mildew on window sills, walls need painting, a/c vents need cleaning, and housekeeping issues. HQS close out letter of non-compliance 10/03/11, all violations were mitigated in a satisfactory manner.   |
| Del Prado              | 6/29/2011 | HQS inspections performed on 3 units, all (3) units received a fail rating. Some of the failed items were: defective refrigerator gasket, missing window screens, weather stripping on entry door, leaking toilet, and noted large amount of furniture debris rear of development HQS close out letter of non-compliance 8/24/11, all violations were mitigated in a satisfactory manner.   |
| Edison Towers          | 9/23/2011 | HQS inspections performed on 12 units, (1) unit received a pass rating and (11) units received a fail rating. Some of the failed items were: A/C unit on hallway not working, severe roach infestation, ceiling panels show signs of water stains, housekeeping issues, weather stripping, carpet not properly installed, and defective smoke detector. Development undergoing construction rehab work, once all repairs has been completed PHCD will issue a close out letter.   |
| Golden Lakes           | 8/11/2011 | HQS inspections performed on 3 units, all (3) units received a fail rating. Some of the failed items were: blocked egress, worn out carpet, housekeeping issues, paint entire unit, replace refrigerator, and defective heating element gasket. HQS close out letter of non-compliance dated 10/17/11; all violations were mitigated in a satisfactory manner.  |
| Green Vista            | 6/13/2011 | HQS inspections performed on 11 units, all (11) units received a fail rating. Some of the failed items were: worn-out carpet, defective refrigerator gasket, housekeeping issue, dilapidated kitchen/bathroom cabinetry, mildew on window sills, defective GFCI, and rusted door hinges not working properly. A partial close-out letter dated 10/17/11, final repair (replace carpet) pending tenant move-out.   |
| Hardin Hammock Estates | 5/2/2011  | HQS inspections performed on 20 units, some of the deficiencies observed were: housekeeping, cracked window glass, a/c closet needs cleaning, and carpet needs cleaning. HQS close out letter dated 5/19/11; all deficiencies were mitigated during the inspection.   |

**TABLE 11 –Part 3 of 5**

| Development          | HQS Inspection Date | Results  |
|----------------------|---------------------|--|
| Hidden Cove          | 8/11/2011           | HQS inspections performed on 14 units, (4) units received a pass rating and (10) units received a fail rating. Some the failed items were: worn out carpet, housekeeping, entire unit needs painting, defective light switch, replace gasket, blocked egress, defective refrigerator, defective GFCI, defective sliding glass door, and expired fire extinguisher. HQS close out letter of non-compliance dated 10/7/11; all violations were mitigated in a satisfactory manner.   |
| La Palma             | 1/6/2011            | HQS inspections performed on 18 units, (17) unit received a pass rating and (1) unit received a fail rating for not having electrical power. HQS close out letter dated 1/11/11, violation mitigated in a satisfactory manner.   |
| Leisure Villas       | 5/25/2011           | HQS inspections performed on 3 units, all (3) units received a pass rating.  |
| Little Haiti Gateway | 10/24/2011          | HQS inspections performed on 9 units, (1) unit received a pass rating and (8) units received a fail rating. Some of the failed items were: missing smoke detectors, toilet not flushing properly, unit occupied by hearing impaired tenant needs strobe smoke detector/doorbell light, defective GFCI, and evidence of roach infestation. HQS close out letter of non-compliance dated 1/9/12; all violations were mitigated in a satisfactory manner.   |
| Madison View         | 9/12/2011           | HQS inspections performed on 12 units, (11) units received a pass rating and (1) unit received a fail rating (unit under rehab); however, the repairs were completed as of 9/13/11. HQS close out letter dated 9/14/11, all violations mitigated in a satisfactory manner.   |
| Marbrisa             | 5/26/2011           | HQS inspections performed on 37 units, several deficiencies were observed. They were mitigated on 6/6/11. Some of the deficiencies were: unit requires painting, soiled carpet, blocked egress, and drip pans. HQS close out letter dated 6/8/11.  |
| Mayfair Café         | 2/14/2011           | HQS inspections performed on 7 units, (7) units received a fail rating. Some of the failed items were: elevator out of order/expired certificate, bathroom plumbing show signs of leakage, loose fixtures, housekeeping, a/c vents needs cleaning, replace/clean drip pans, and GFCI not working. HQS close out letter of non-compliance dated 6/20/11; all violations were mitigated in a satisfactory manner.  |
| Mother Seton         | 5/25/2011           | HQS inspections performed on 5 units, (2) units received a pass rating and (3) units received a fail rating. Some of the failed items were: oven defective gasket, defective GFCI, missing tub stopper, evidence of roach infestation, and towel bar broken. HQS close out letter of non-compliance dated 8/12/11; all violations were mitigated in a satisfactory manner.   |
| Naranja Villas       | 8/1/2011            | HQS inspections performed on 9 units, all (9) units received a fail rating. Some of the failed items were: loose railings, tot lot requires sand/mulch, dilapidated flooring, bathroom and kitchen cabinets, blocked egress, mildew on window sills, extremely soiled carpet, replace drip pans, defective GFCI, ceiling shows evidence of water seepage, deteriorated linoleum flooring, and housekeeping issues. HQS close out letter of non-compliance dated 9/21/11; all violations were mitigated in a satisfactory manner. |
| Old Cutler Village   | 8/22/2011           | HQS inspections performed on 29 units, (19) units received a pass rating and (10) units received a fail rating. Some of the failed items were: dishwasher not working, drip pans, defective caulking, loose electrical outlets, cables across floor, rusted freezer, blocked egress, tub missing stopper, weather stripping, ripped carpet, housekeeping, GFCI, and missing smoke detectors outside bedrooms area. HQS close out letter of non-compliance dated 10/3/11; all violations were mitigated in a satisfactory manner. |
| Park City            | 10/31/2011          | HQS inspections performed on 18 units, (12) units received a pass rating and (6) units received a fail rating. Some of the failed items were: laundry room-wall behind dryers needs cleaning/lint traps, a/c closets must be cleaned, drip pans, repair holes in a/c closet, and worn-out carpet. HQS close out letter of non-compliance dated 12/13/11; all violations were mitigated in a satisfactory manner.   |

**TABLE 11 – Part 4 of 5**

| Development           | HQS Inspection Date | Results   |
|-----------------------|---------------------|---|
| Princeton Manor       | 7/11/2011           | HQS inspections performed on 9 units, all (9) units received a pass rating. HQS close out letter dated 7/15/11.   |
| Royal Palm Apartments | 8/31/2011           | HQS inspections performed on 10 units, (8) units received a pass rating and (2) units received a fail rating; however, violations were mitigated during the inspection. Some of the failed items were: evidence of roach infestation, housekeeping issues, and defective refrigerator door. HQS close out letter dated 9/6/11.  |
| Royal Palm Gardens    | 7/21/2011           | HQS inspections performed on 15 units, (2) units received a pass rating and (13) units received a fail rating. Some of the failed items were: several units have linoleum flooring that is chipped and worn-out, defective electrical outlet, drip pans, cable across floor, loose outlet, housekeeping issues, defective outlet, defective GFCI, blocked egress, and defective caulking around sink. HQS close out letter of non-compliance dated 8/23/11; all violations were mitigated in a satisfactory manner.   |
| Royalton              | 9/21/2011           | HQS inspections performed on 10 units, (6) units received a pass rating and (4) units received a fail rating. Some of the failed items were: hallways need cleaning/painting, floors dirty, elevators interior buttons on panel do not light, housekeeping, and defective GFCI. HQS close out letter of non-compliance dated 11/22/11; all violations were mitigated in a satisfactory manner.  |
| Santa Clara           | 9/14/2011           | HQS inspections performed on 21 units, all (21) units pass the physical inspection; however, the development was found in non-compliance for not meeting the accessibility requirements.  |
| South Wind            | 9/29/2011           | HQS inspections performed on 7 units, all (7) units received a fail rating. Some of the failed items were: defective smoke detectors, housekeeping issues, defective GFCI, defective refrigerator gasket, a/c unit seriously rusted, weather stripping, and defective caulking around sink. HQS close out letter of non-compliance dated 11/15/11; all violations were mitigated in a satisfactory manner.  |
| Spinnaker Cove        | 6/28/2011           | HQS inspections performed on 10 units, although some deficiencies were found, they were mitigated on the day of the inspection. Some of the failed items were: missing window screen, mildew on window sills, loose electrical outlets, repair carpet, housekeeping issues, loose railings. HQS close out letter dated 7/15/11.   |
| The Landings          | 7/13/2011           | HQS inspections performed on 10 units, (10) units received a fail rating. Some of the failed items were: closet doors are rusted and need cleaning and replacement, carpet need cleaning and replacement, deteriorated kitchen cabinets, appliances need repair or replacement, interior hallways need additional lighting, pressure cleaning, a/c closet door rusted, mosquitoes and roaches observed, mildew on window sills, housekeeping issues, refrigerator gasket, drip pans, weather stripping, and missing door stopper. HQS close out letter of non-compliance dated 9/21/11; all violations were mitigated in a satisfactory manner. |
| Villa Aurora          | 10/6/2011           | HQS inspections performed on 8 units, (6) units received a pass rating and (2) units received a fail rating. Some of the failed items were: missing fire extinguishers, housekeeping issues, and refrigerator gasket. HQS close out letter of non-compliance dated 10/21/11; all violations were mitigated in a satisfactory manner.  |
| Villa Hermosa         | 9/9/2011            | HQS inspections performed on 8 units, all (8) units pass the physical inspection; however, the development was found in non-compliance for not meeting the accessibility requirements.  |

**TABLE 11 – Part 5 of 5**

| Development           | HQS Inspection Date | Results   |
|-----------------------|---------------------|---|
| Villa Maria           | 3/31/2011           | HQS inspections performed on 4 units. Although the individual unit inspections were satisfactory, the common areas received a fail rating due to non-compliance with the Rental Regulatory Agreement that requires a computer lab on-site with minimum of one computer, basic word processing, spreadsheet, assorted educational and entertainment software programs, and at least one printer; other requirements include first-time home buyers seminars, job training, financial counseling, residential activities, health and nutrition classes, English as a second language, and a Manager on call 24 hours per day. HQS close out letter of non-compliance dated 5/20/11; all violations were mitigated in a satisfactory manner. |
| Villages of Naranja   | 1/25/2011           | HQS inspections performed on 52 units, (30) units received a pass rating and (22) units received a fail rating. Some of the failed items were: blocked egress, refrigerator gasket, repair/paint walls, tub stopper, housekeeping issues, drip pans, replace vanity, replace refrigerator door handle, and door stopper. HQS close out letter of non-compliance dated 3/14/11; all violations were mitigated in a satisfactory manner.  |
| Villas del Lago       | 10/17/2011          | HQS inspections performed on 29 units, (10) units received a pass rating and (19) units received a fail rating. Some of the failed items were: carpet throughout the development ripped and worn-out, dryer vents need cleaning (lint), housekeeping issues, drip pans, a/c closet needs cleaning, refrigerator rusted, tub defective caulking, defective GFCI, and evidence of roach infestation. HQS close out letter of non-compliance dated 1/9/12; all violations were mitigated in a satisfactory manner.   |
| Viscaya Villas        | 8/26/2011           | HQS inspections performed on 3 units, all (3) units received a fail rating. Some of the failed items were: expired elevator certificate, drip pans, and electrical cover plate. HQS close out letter of non-compliance dated 11/3/11; all violations were mitigated in a satisfactory manner.   |
| Walden Pond           | 9/6/2011            | HQS inspections performed on 29 units, (27) units received a pass rating and (2) units received a fail rating. Some of the failed items were: units undergoing rehab due to tenant eviction and failure to meet accessibility requirements; they will remain in non-compliance status until all repairs are completed.  |
| West Brickell         | 6/14/2011           | HQS inspections performed on 4 units, all (4) units received a fail rating; however, deficiencies (extremely soiled carpet) were mitigated during the inspection. HQS close out letter of non-compliance dated 8/16/11.   |
| Winchester Gardens    | 8/29/2011           | HQS inspections performed on 12 units, (2) units received a pass rating and (10) units received a fail rating. Some of the failed items were: rusted kitchen appliances, soiled carpet, dilapidated kitchen cabinetry, and rusted drip pans. HQS close out letter of non-compliance dated 10/03/11; all violations were mitigated in a satisfactory manner.   |
| Wynwood/Pinnacle View | 10/5/2011           | HQS inspections performed on 15 units, all (15) units received a pass rating. HQS close out letter dated 10/17/11.  |

## **Miami-Dade County**

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### **Describe the HOME jurisdiction's affirmative marketing actions.**

Miami-Dade County will continue to affirmatively market projects that contain HOME assisted units. This will be done by posting the information on the County's Housing portal, a one-stop internet website designed to assist residents find information on affordable housing opportunities. Miami-Dade County will also include such information as part of the Fair Housing outreach efforts. The County continued to work with all its contractors to ensure that available housing units are marketed in compliance with Fair Housing requirements. As part of its minority outreach efforts, the County requires contractors to take affirmative steps to procure supplies, equipment, construction or services from businesses owned by minorities and women and to provide these entities the maximum feasible opportunity to compete for subcontracts. Contractors must also ensure that all subcontracts or third party agreements contain provisions with stated goals for providing training and employment opportunities to low income residents. In 2011, the County continued to ensure that the Fair Housing outreach efforts also include information that promotes the hiring of low-income residents.

#### **a. Describe outreach to minority and women owned businesses.**

Prior to the commencement of work on capital and construction projects, staff of the PHCD convenes a meeting with prime contractors. At that time, they are reminded of the regulations and requirements regarding Section 3 and women and minority-owned businesses. They are also provided a list of the Miami-Dade County certified firms. PHCD works with the Miami-Dade Sustainability, Planning, and Economic Enhancement Department (SPEED) to assist in this endeavor. SPEED certifies local firms pursuant to size, as well as the Federal Disadvantaged Business category. Moreover, PHCD collects and maintains a database of self-certified Section 3 firms. PHCD does significant outreach in the community to attract and register firms. At the meetings with contractors referenced above, this information is made available in order to facilitate a relationship between prime contractors and small and minority owned sub-contractors.

## **HOMELESS**

### **Homeless Needs**

#### **1. Identify actions taken to address needs of homeless persons.**

Miami-Dade County continues to adhere to the Continuum of Care plan that was implemented in July 1993 by the Board of County Commissioners (BCC). The Miami-Dade County Community Homeless Plan delineates a comprehensive strategy for the delivery and coordination of homeless housing and services for the entire County, including all its municipalities and seven entitlement jurisdictions. Since 1993, the Miami-Dade County Homeless Trust (the Trust) has been responsible for administering and implementing the Community Homeless Plan. The Trust continues its role as the County's lead applicant to U.S. HUD for homeless Continuum of Care funding under the Super Notice of Funding Availability (NOFA). Through that process, all entitlement jurisdictions within Miami-Dade County pool their pro rata share need, as determined by U.S. HUD, in the annual process for requesting federal homeless Continuum of Care funds.

#### **2. Identify actions to help homeless persons make the transition to permanent housing and independent living.**

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The Miami-Dade County Community Homeless Plan, adopted in July 1993, set forth the community's goals for an efficient and effective system to assist homeless persons. It is the blueprint for the delivery of housing and services, and the coordination of such, in the community. The Community Homeless Plan defines phases of housing and necessary services to assist homeless persons in achieving self-sufficiency, as follows:

- Phase One – Temporary (Emergency) Care, which consists of homeless assistance centers that provide immediate short term housing and basic supportive housing for 7-10 days.
- Phase Two – Primary Care (Transitional housing for 6-9 months, medical treatment, rehabilitative services, and vocational services).
- Phase Three – Advanced Care (permanent supportive housing for participants).
- Outreach
- General Support Services
- Linkage/Coordination

The County continues to utilize all funds received to address homeless needs according to the guidelines of the Community Homeless Plan. The FY 2011 Action Plan allocated \$1,893,263 in funding for the homeless, as follows:

**HOME:** \$1,000,000 in HOME funds to Carrfour Supportive Housing Inc., to support new construction of Verde Gardens Apartments for 145 affordable apartments. A minimum of twenty two units shall be set aside for low-income formerly homeless families at or below 33 percent of the area median income who have at least one disabled or frail elderly family member.

\$100,000 thousand in HOME funds to support construction of Camillus New Permanent Housing, a permanent housing facility with 80 efficiency units for single homeless adults, as part of a behavioral treatment program.

**ESG:** \$793,263 in ESG funds to Camillus House to continue operating the County's Beckham Hall Emergency Shelter facility, which provides temporary shelter and services for 400 homeless individuals.

### **3. Identify new Federal resources obtained from Homeless Super NOFA.**

#### **Specific Homeless Prevention Elements**

##### **1. Identify actions taken to prevent homelessness.**

Through its Continuum of Care, Miami-Dade County continues to apply the following actions to prevent homelessness:

##### **Outreach**

- Fund Coordinated Outreach Services targeting individuals experiencing chronic homelessness;
- Maintain the existing level of outreach teams and increase the number of outreach teams targeting certain homeless sub-populations;
- Implement programs that compliment existing outreach efforts;
- Involve the community in outreach efforts through education.

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### **General Support Services**

- Increase stand alone supportive services; work to identify and apply for non-traditional sources of funding and improve partnerships with other social service delivery systems.

### **Linkage/Coordination – Homeless Managed Information System (HMIS).**

- Expansion of HMIS to other systems of care that discharge people into homelessness, agreements are already in place with the 11<sup>th</sup> Judicial Circuit, Department of Children and Families, Guardian Ad-Litem programs;
- Identify barriers to clients moving through the continuum; review and present any identified trends that need to be addressed;
- Maintain coordination efforts between the Continuum of Care service delivery system and the local services delivery system implemented under the State of Florida's welfare reform initiative.

As discussed above, the following describes the action steps which Miami-Dade County will implement in order to eliminate chronic homelessness.

### **Phase One – Temporary (Emergency) Care:**

- Increase coordination with One Stop Centers, State and Federal agencies and other social services systems to maximize available resources;
- Assess the impact of the hard-core, chronic homeless with high service needs and access to the emergency housing system to determine what additional resources may be required;
- Enhance the role of emergency housing in the "housing first approach" model to address homelessness by moving families and individuals directly into permanent housing;

### **Phase Two – Primary Care (Transitional) housing:**

- Shift of Food and Beverage funding from transitional non-treatment housing to permanent housing, via a Housing 1<sup>st</sup>, housing placement program;
- Identify additional resources to maintain and/or expand the inventory of beds to provide mental health and substance abuse treatment;
- Identify a funding source for capital and supportive services match funds;
- Coordinate homeless funding by other local social service funders;

### **Phase Three – Advanced Care (permanent supportive) housing units:**

- Creation of 100-200 units of permanent supportive housing per year, for 10 years;
- Remove barriers to the funding of permanent housing: draft local and state legislative proposals that set-aside and/or prioritize housing for formerly homeless persons and participate actively in rule-making processes;
- Identify a funding source for capital match funds; and explore the use of permanent housing in the "housing first approach" in ending homelessness;

### **HEARTH - Emergency Solutions Grants (ESG)**

- 1. Identify actions to address emergency shelter and transitional housing needs of homeless individuals and families (including significant subpopulations such as those living on the streets).**

## **Miami-Dade County**

Miami-Dade County reprogrammed \$300,000 from the Rapid Re-housing Program and \$24,479 from Homeless Prevention program to provide financial assistance, e.g., short-term, medium term rental assistance, security deposits, utility deposits, utility payments, moving cost assistance and motel or hotel vouchers to eligible clients through the Homeless Prevention Program. The program provides rental assistance and related support to families currently being evicted from housing. It reports its network of service providers has experienced an increased demand for financial assistance due to the current economic environment. These funds will enable the County to respond to the growing demand for financial assistance services under the Homeless Prevention Program.

In addition to the reprogramming of \$324,479 in Homeless Prevention and Rapid Re-Housing Program funds, the County amended its eligibility criteria for financial assistance under the Homeless Prevention Program component of the HPRP by reducing the income eligibility threshold from 50 percent of AMI to 30 percent of AMI to ensure that the funds will be used to assist the neediest. The County also allowed for youth aging out of foster care to remain eligible for the program, if they have income of up to 50 percent of AMI since this segment of the community is still at a high risk of homelessness even at this income level. These changes enabled the County to expend the HPRP funds in a manner that most appropriately and directly addresses the growing needs of the county's homeless population.

### **2. Assessment of Relationship of ESG Funds to Goals and Objectives**

- a. Evaluate progress made in using ESG funds to address homeless and homeless prevention needs, goals, and specific objectives established in the Consolidated Plan.
- b. Detail how ESG projects are related to implementation of comprehensive homeless planning strategy, including the number and types of individuals and persons in households served with ESG funds.

The County's Department of Housing and Community Development and the Homeless Trust collaborated throughout 2011 to address the emergency shelter and transitional housing needs of homeless individuals and families throughout Miami-Dade County.

| <b>HIC-Unmet Need</b>                                     |  |                                      |  |   |                       |                     |                 |
|---|--|--------------------------------------|--|---|-----------------------|---------------------|-----------------|
| <b>All Year-Round Beds/Units</b>                          |  |                                      |  |   |                       | <b>Seasonal</b>     | <b>Overflow</b> |
| Beds for Households with at Least One Adult and One Child | Units for Households with at Least One Adult and One Child | Beds for Households without Children | Beds for Households with Only Children | Units for Households with Only Children | Total Year-Round Beds | Total Seasonal Beds | Overflow Beds   |
| <b>Emergency Shelter</b>                                  |  |                                      |  |   |                       |                     |                 |
| 0   | 0  | 118                                  | 0                                      | 0                                       | 118                   | 0                   | 0               |
| <b>Transitional Housing</b>                               |  |                                      |  |   |                       |                     |                 |
| 56  | 3  | 61                                   | 0                                      | 0                                       | 117                   |                     |                 |
| <b>Safe Haven</b>   |  |                                      |  |   |                       |                     |                 |
|   |  | 14                                   |  |   | 14                    |                     |                 |
| <b>Permanent Supportive Housing</b>                       |  |                                      |  |   |                       |                     |                 |
| 168   | 56   | 1558                                 | 0                                      | 0                                       | 1726                  |                     |                 |

## **Miami-Dade County**

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ESG funds have been used to implement the strategies identified in the Consolidated Plan. As discussed previously, ESG is one of the funding sources included in the County's Continuum of Care. For the 2011 Fiscal Year, Miami-Dade County awarded \$793,263 in ESG funds, through its Request for Application process, to Camillus House for its Beckham Hall Emergency Shelter Program, a temporary shelter that serves up to 400 homeless persons.

Camillus House provided various services to the homeless, e.g., psychosocial screenings, case management, medical services, food and shelter to 265 homeless persons (43 female adults and 222 male adults), 73 of which were extremely low clientele. The project's contract exceeded its 2011 fiscal year national objective goal to serve 200 homeless clients.

### **3. Matching Resources**

- a. **Provide specific sources and amounts of new funding used to meet match as required by 42 USC 11375(a)(1), including cash resources, grants, and staff salaries, as well as in-kind contributions such as the value of a building or lease, donated materials, or volunteer time.**

The locally generated match for ESG 2011 funds was \$793,263. These funds represent funding for direct services to carry out operation and administration of Beckham Hall facility.

### **4. State Method of Distribution**

- a. **States must describe their method of distribution and how it rated and selected its local government agencies and private nonprofit organizations acting as subrecipients.**

Not Applicable.

### **5. Activity and Beneficiary Data**

- a. **Completion of attached Emergency Shelter Grant Program Performance Chart or other reports showing ESGP expenditures by type of activity. Also describe any problems in collecting, reporting, and evaluating the reliability of this information.**

As stated previously, \$793,263 in ESG funds were used to fund Camillus House for its Beckham Hall Emergency Shelter Program. Beckham Hall is a temporary shelter that serves up to 400 homeless individuals. The facility completed renovations in 2010 that has allowed for the inclusion of women.

#### **b. Homeless Discharge Coordination**

**As part of the government developing and implementing a homeless discharge coordination policy, ESG homeless prevention funds may be used to assist very-low income individuals and families at risk of becoming homeless after being released from publicly funded institutions such as health care facilities, foster care or other youth facilities, or corrections institutions or programs.**

Throughout the reporting period, Miami-Dade County followed the cohesive, community-wide discharge coordination policy that it implemented in 2007. Throughout the last two years, the County has maintained memoranda of agreements that require all agencies which provide services to homeless persons or those at risk of becoming homeless to follow uniform discharge policies. Those agreements have been executed with the Miami-Dade Homeless

## **Miami-Dade County**

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Trust, State and County Correction agencies, 11<sup>th</sup> Circuit Court, Jackson Memorial Hospital/Public Health Trust, community mental health facilities, Our Kids, Inc., and Florida Department of Children and Families.

- c. Explain how your government is instituting a homeless discharge coordination policy, and how ESG homeless prevention funds are being used in this effort.**

The County's homeless discharge coordination strategy was implemented in 2007. All organizations that receive ESG funding through the County must adhere to the policies stipulated in the memoranda of agreement identified in the previous section of this report.

## **COMMUNITY DEVELOPMENT**

### **Community Development**

#### **Assessment of Relationship of CDBG Funds to Goals and Objectives**

- a. Assess use of CDBG funds in relation to the priorities, needs, goals, and specific objectives in the Consolidated Plan, particularly the highest priority activities.**

All CDBG funds were used to address the priority Community Development needs identified in the Consolidated Plan. The tables below show the high priority needs and the accomplishments reported in FY 2011.

# Miami-Dade County

## Public Facilities

| High Priority Needs  | Agency   | Activity  | Description   | Status       | 2011 Accomplishments |
|--|--|---|---|--------------|----------------------|
| Public Facilities<br>Senior centers, youth centers, neighborhood facilities, child care centers, parks and recreational facilities and health facilities | Douglas Gardens Community Mental Health Center of Miami beach, Inc | Golden Palms Community Renovations  | Upgrade four bathrooms, ADA renovations, hurricane mitigation for windows doors and shutters to benefit 36 mentally ill seniors residing at facility (Level III facility)                   | Open         | 1 facility           |
|  | Miami-Dade Community Action Human Services Department              | Facility Improvements/Headstart Centers (19)  | Facility improvements: electrical, plumbing, mechanical, AC, windows, doors, roofing, paint. Installation of play ground equipment at various sites   | Open         | 19 facility          |
|  | Miami-Dade Community Action Human Services Department              | Facility Improvements/Headstart Center (Arcola lakes Headstart Center)                            | Construction of a new head start facility   | Open         | 1 facility           |
|  | Miami-Dade Community Action Human Services Department              | Facility Improvements/Head start Center (Le Jardin Head Start/Early head start Child Care Center) | Construction of a new head start facility   | Open         | 1 facility           |
|  | Miami-Dade Community Action Human Services Dept.                   | Seymour Gelber Facility Improvements  | Renovate facility to bring up to South Florida building code Standards and ADA compliance   | Open         | 1 facility           |
|  | Miami-Dade Community Action Human Services Dept.                   | Facility Improvements   | Renovate facility to include: painting, kitchen, bathroom, windows, etc.  | Open         | 1 facility           |
|  | Miami-Dade Community Action Human Services Dept.                   | Perrine Senior Center   | Renovate facility to include: Paint interior, demolish existing drywall partition and construct new frywall soffit, relocate electrical outlets for computers and provide new exterior sign | Open         | 1 facility           |
|  |  |   |   | <b>Total</b> | <b>25 facilities</b> |

# Miami-Dade County

## Infrastructure Improvements

| High Priority Needs  | Agency                                       | Activity   | Description  | Status                       | 2011 Accomplishments         |
|--|--|--|--|------------------------------|------------------------------|
| Infrastructure Improvements<br>Flood drain, street, sidewalk, and water and sewer improvements | City Of Opa Locka                            | Lift Station #8 improvement project  | Upgrades to Lift Station #8 to include, installation of new pumps, new control panel systems, wet wells, etc.  | Open                         | 1 Infrastructure improvement |
|  | City Of Opa Locka                            | Lift Station #11A improvement project  | Upgrades to Lift Station #11A to include, installation of new pumps, new control panel systems, wet wells, new generator, etc.   | Open                         | 1 Infrastructure improvement |
|  | City Of South Miami                          | SW66 St. Improvement, Phase II   | Reconstruction and upgrading of sidewalks, roadway resurfacing, lighting and landscaping. Benefitting the South Miami NRSA   | Open                         | 1 Infrastructure improvement |
|  | City of North Miami beach                    | Renovations to mishon Park Ballfield   | Park improvements to include installation of artificial turf on ballfield and other improvements   | Open                         | 1 Infrastructure improvement |
|  | City Of South Miami                          | SW64 St. Improvement, Phase  | Street improvements for SW64 Street, including sidewalks, tree planting and roadway improvements   | Open                         | 1 Infrastructure improvement |
|  | City of West Miami                           | Sidewalk replacement and habndicap interseccion ramping  | Sidewalk improvements to include, ADA interseccion accessibility ramp upgrades   | Open                         | 1 Infrastructure improvement |
|  | City of Sweet Water                          | Drainage Improvements Phase IV   | Street drainage improvements. Install two storm water drainage pumps to reduce area flooding. SW 112 Avenue to SW 1117 Avenue between Flagler Street and NW8 Street  | Open                         | 1 Infrastructure improvement |
|  | Miami-Dade Public Works and Waste Management | West Little River Capital Improvements   | Roadway improvements to include, milling and resurfacing of existing roadways, at NW 83 Street to NW 79 Street and NW 4 <sup>th</sup> Avenue to North Miami Avenue. NW 103 Street to NW 100 Street and NW 32 Avenue to NW 27 Avenue. | Open                         | 1 Infrastructure improvement |
|  | Miami-Dade Public Works and Waste Management | West Little River Tree Planting  | Improve area with native shade trees within the boundaries of NW 95 Street to NW 103 Street and NW 7 Avenue to NW 27 Avenue  | Open                         | 1 Infrastructure improvement |
|  | Miami-Dade Public Works and Waste Management | Goulds Capital Improvements  | Roadway improvements to include, milling and resurfacing of existing roadways, at SW 197 Street to SW 200 street and SW 110 Court to Colonial Road (SW 117 Avenue)   | Open                         | 1 Infrastructure improvement |
| Miami-Dade Public Works and Waste Management   | District 12 Public works Resurfacing Project | Roadway improvements to include, milling and resurfacing of existing roadways, at NW 117 Avenue from SW Tamiami Canal to NW 2 Street, and from to NW 117 Avenue to NW 114 Avenue | Open   | 1 Infrastructure improvement |                              |

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| High Priority Needs   | Agency                                       | Activity   | Description   | Status | 2011 Accomplishments         |
|---|--|--|---|--------|------------------------------|
| <b>Infrastructure Improvements</b><br>Flood drain, street, sidewalk, and water and sewer improvements | Miami-Dade Public Works and Waste Management | Drainage for Goulds  | Drainage for Goulds NRSA  | Open   | 1 Infrastructure improvement |
|   | Miami-Dade Park Recreation and Open Spaces   | Country Club of Miami South Park Facility Improvements     | Improvements include landscaping, access control, fitness and playground equipment              | Open   | 1 Infrastructure improvement |
|   | Miami-Dade Park Recreation and Open Spaces   | A.D. Barnes Park Facility Improvements                     | Specific improvements include, walkways, and utility improvements in support of Center building | Open   | 1 Infrastructure improvement |
|   | Miami-Dade Park Recreation and Open Spaces   | African Heritage Cultural Arts Facility Improvements       | Specific improvements include, acquisition and installation of a new marquee sign               | Open   | 1 Infrastructure improvement |
|   | Miami-Dade Park Recreation and Open Spaces   | Brothers to the Rescue Memorial Park Facility Improvements | Specific improvements include, ball field refurbishing  | Open   | 1 Infrastructure improvement |
|   | Miami-Dade Park Recreation and Open Spaces   | Greynolds Park Facility Improvements                       | Specific improvements include, new sign and palyground refurbishment                            | Open   | 1 Infrastructure improvement |
|   | Miami-Dade Park Recreation and Open Spaces   | International Gardens Park facility Improvements           | Specific improvements include, Americans with Disability Act (ADA) accessibility improvements   | Open   | 1 Infrastructure improvement |
|   | Miami-Dade Park Recreation and Open Spaces   | Leisure Lake Park Facility Improvements                    | Specific improvements include, new playground with shade structure                              | Open   | 1 Infrastructure improvement |
|   | Miami-Dade Park Recreation and Open Spaces   | Olympic Park Facility Improvements                         | Specific improvements include, baseball court refurbishment                                     | Open   | 1 Infrastructure improvement |
|   | Miami-Dade Park Recreation and Open Spaces   | Palm Park Facility Improvements                            | Specific improvements include, new sign and landscaping   | Open   | 1 Infrastructure improvement |
|   | Miami-Dade Park Recreation and Open Spaces   | Quail Roost Park Facility Improvements                     | Specific improvements include, new playground walkway, and access control                       | Open   | 1 Infrastructure improvement |
|   | Miami-Dade Parks, Recreation and Open Spaces | Richmond Heights tree Planting                             | Improve area with native trees within the Richmond Heights area                                 | Open   | 1 Infrastructure improvement |
|   | Miami-Dade Park Recreation and Open Spaces   | Ruben Dario Park Facility Improvements                     | Specific improvements include, refurbishment of parking, baseball court and building            | Open   | 1 Infrastructure improvement |
|   | Miami-Dade Park Recreation and Open Spaces   | Tamiami Park Facility Improvements                         | Specific improvements include, refurbishment of multiple baseball fields                        | Open   | 1 Infrastructure improvement |
|   |  |  |   |        | <b>Total</b>                 |

## Miami-Dade County

### Public Services

| High Priority Needs  | Agency   | Activity   | Description   | Status | 2011 Accomplishments |
|--|--|--|---|--------|----------------------|
| Public Services<br>Senior services, services for the disabled, transportation services, substance abuse services, employment training, crime awareness and child care services | Miami-Dade Community Action Human Services Dept. | Advocates for Victims (Domestic Violence shelter for Victims of Domestic Violence) | Provides outreach and intervention assistance to LMI victims of violent crimes and domestic crimes. Provides temporary shelter to 54 victims and dependents | Open   | 441 people           |
|  | Miami-Dade Community Action Human Services Dept. | GMSC - Employment and Training   | Provide youth with training and work experience to enhance their employability skills, while serving the community  | Open   | 83 people            |
|  | Miami-Dade Community Action Human Services Dept. | Treatment Alternatives to Street Crimes  | Provides assistance to LMI individuals referred by and involved with the Criminal Justice System  | Open   | 180 people           |
|  | Miami-Dade Health Department                     | Immunization Van   | Immunization program serving low and moderate income children and adults in NRSAs and eligible block groups   | Open   | 3,905 people         |
|  | Miami-Dade Juvenile Services Department          | Diversion Program  | Provide assessment, screening, individualized plans and case management services to at-risk youth   | Open   | 1,657 people         |
|  | Miami-Dade Health Department                     | Rodent Control Program   | Rodent control/abatement for eligible block groups to reduce active rodent population in multi districts  | Open   | 37 Households        |
|  |  |  |   |        | Total                |

## Miami-Dade County

### Economic Development

| High Priority Needs  | Agency  | Activity   | Description   | Status | Units   |
|--|---|--|---|--------|---------|
| Economic Development<br>Commercial-industrial rehabilitation, micro-business, and technical assistance | 79th Street Corridor Neighborhood Initiative, Inc.  | Economic Development--79 <sup>th</sup> Street Technology Project | Job creation and technical assistance to businesses located in West Little River NRSA   | Open   | 7 jobs  |
|  | Barry University, Inc.  | Barry University--ED-Technical Assistance                        | Job creation and technical assistance to businesses located in Opa-locka, South Miami, Model City NRSA's  | Open   | 7 Jobs  |
|  | Black Economic Development Coalition, Inc. dba Tools for Change                             | Liberty Square Small Business Development Program                | Job creation and technical assistance to businesses serving all eight (8) NRSA's  | Open   | 5 Jobs  |
|  | Black Economic Development Coalition, Inc. dba Tools for Change                             | Small business Capacity Building Technical Assistance Program    | Job creation and technical assistance to businesses serving all eight (8) NRSA's  | Open   | 13 Jobs |
|  | Business and Technology Development Corporation, dba The Carrie P. Meek Center for Business | Business Incubator Assistance Program                            | Job creation and technical assistance to businesses serving all eight (8) NRSA's  | Open   | 5 Jobs  |
|  | Contractors Resource Center, Inc.   | Community Contractors and Residents Construction Program         | Job creation and technical assistance to businesses serving all eight (8) NRSA's  | Open   | 5 Jobs  |
|  | Dynamic Community Development Corporation   | Economic Development Technical Assistance                        | Job creation and technical assistance to businesses located in Melrose NRSA   | Open   | 3 jobs  |
|  | Enterprise Development Corporation of South Florida   | Incubate Miami   | Job creation and technical assistance to small businesses. Business Incubation Program serving South Miami NRSA                                 | Open   | 5 Jobs  |
|  | Hialeah Dade Development, Inc.  | Hialeah Dade Development, Inc.                                   | Job creation and technical assistance and loan packaging to business unincorporated Miami-Dade County, Opa-locka and Melrose NRSA's             | Open   | 6 Jobs  |
|  | Neighbors and Neighbors Association, Inc.   | Economic Development Technical Assistance                        | Job creation and technical assistance to small mom and pop businesses   | Open   | 8 jobs  |
|  | Neighbors and Neighbors Association, Inc.   | Edmonson Small Business Development HUB Business Incubator       | Job creation and technical assistance to small businesses. Business Incubation Program serving Melrose, Model City and West Little River NRSA's | Open   | 5 Jobs  |
|  | Neighbors and Neighbors Association, Inc.   | Goulds Business Resource Center                                  | Job creation and technical assistance, providing one-on-one counseling to businesses serving Goulds and Perrine NRSA's                          | Open   | 5 Jobs  |
|  | South Florida Puerto Rican Chamber of Commerce, Inc.  | Micro Loan Technical Assistance Program                          | Job creation, technical assistance and micro loans to small businesses located in Opa-locka and Melrose NRSA's.                                 | Open   | 3 jobs  |
|  | South Florida Urban Miamiestries, Inc.  | ASSETS Miami   | Job creation, technical assistance, to Micro enterprise and small businesses  | Open   | 6 jobs  |
|  | <b>Total</b>  |  |   |        |         |

## **Miami-Dade County**

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- b. Evaluate progress made toward meeting goals for providing affordable housing using CDBG funds, including the number and types of households served.

In prior years, CDBG funds were used for single-family rehabilitation, projects for low-to-moderate income households. Since many of the rehabilitation activities take an average of two to three years to complete, the majority of the affordable housing activities under CDBG remain open and underway. Indeed, in 2011, there were 62 housing activities under CDBG. A total of two (2) activities were reported as "complete" and 60 remain open.

- c. **Indicate the extent to which CDBG funds were used for activities that benefited extremely low-income, low-income, and moderate-income persons.**

In 2011, the County utilized 100 percent of its CDBG funding for projects that benefited low and moderate income persons.

### **2. Changes in Program Objectives**

- a. Identify the nature of and the reasons for any changes in program objectives and how the jurisdiction would change its program as a result of its experiences.

There were no significant changes in program objectives in 2011.

### **3. Assessment of Efforts in Carrying Out Planned Actions**

- a. Indicate how grantee pursued all resources indicated in the Consolidated Plan

The County pursued all resources indicated in the Consolidated Plan, including SHIP, Surtax, General Obligation Bonds and local funds. During FY 2011 the County continued its ongoing strategy of allocating federal, state, and local funding under a consolidated Request for Application (RFA) process. Under the County's 2011 RFA process approximately 76 agencies representing nonprofit, for profit, and local governmental jurisdictions applied for funding to support a wide array of activities intended to expand affordable housing options for the County's low- and moderate - income residents, including special needs populations such as the elderly, homeless, and youth aging out of foster care. In addition, a concerted effort was made to stimulate job creation, including providing direct support to small businesses and indirectly through a contingent of local financial intermediaries that provide technical assistance to support job creation economic development initiatives, primarily in unincorporated Miami-Dade county's Neighborhood Revitalization strategy Areas (NRSAs) and eligible block groups.. The county's funding continues to support the improvement of both infrastructure and provision of public services in the County's most underserved communities.

The County also monitors the success of each funded activity and, where necessary, recaptures and reallocates funding from activities and projects that fail to achieve important performance benchmarks and objectives. Throughout the year, the County reprograms funding previously awarded to projects and activities that continue to experience funding gaps, or to new and worthy activities that applied under the RFA cycle but failed to receive funding due to the very competitive nature of the County's RFA process, where demand for funding routinely exceeds the supply of such funding. In such cases, funds are most often prioritized for activities and projects that

## **Miami-Dade County**

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demonstrate project readiness and/or the ability to implement program objectives in a timely manner. By aggressively pursuing all relevant federal, state and local resources, this course of action has enabled the County to insure that federal, state and local grant funds are leveraged to both attract private market investment as well as attain maximum community impact.

**b. Indicate how grantee provided certifications of consistency in a fair and impartial manner.**

All requests for certifications of consistency were reviewed to ensure the proposed activity addressed the needs, goals and priorities in the Consolidated Plan. Prior to issuing the certification, information on the nature of the project, its location and funding source had to be submitted.

- c. The County did not hinder the implementation of the Consolidated Plan by action or willful inaction. All policies, strategies, and funding recommendation were consistent with the goals of the Consolidated Plan.

**4. For Funds Not Used for National Objectives**

- a. Indicate how use of CDBG funds did not meet national objectives.  
b. Indicate how use of CDBG funds did not comply with overall benefit certification.

All 2011 funds were used to meet the national Objectives for serving low-to moderate income persons.

**5. Anti-displacement and Relocation – for activities that involve acquisition, rehabilitation or demolition of occupied real property**

- a. Describe steps actually taken to minimize the amount of displacement resulting from the CDBG-assisted activities.

The County did not fund any activities in 2011 that resulted in the displacement of individuals or households.

- b. Describe steps taken to identify households, businesses, farms or nonprofit organizations who occupied properties subject to the Uniform Relocation Act or Section 104(d) of the Housing and Community Development Act of 1974, as amended, and whether or not they were displaced, and the nature of their needs and preferences.

Not Applicable.

- c. Describe steps taken to ensure the timely issuance of information notices to displaced households, businesses, farms, or nonprofit organizations.

Not Applicable.

**6. Low/Mod Job Activities – for economic development activities undertaken where jobs were made available but not taken by low- or moderate-income persons**

- a. Describe actions taken by grantee and businesses to ensure first consideration was or will be given to low/mod persons.

## **Miami-Dade County**

All economic development activities funded through the annual Action Plan must create and/or retain jobs. Participating business must execute a contractual hiring agreement committing a minimum of 51 percent of all jobs created or retained for low-to-moderate income persons, with the provision that a minimum of one (1) job be created for every \$35,000 of funding awarded. In addition, the persons hired are required to sign a job Creation Verification form attesting to their household income and size, job classification, job title, and the full- or part-time status of the job. The County regularly monitors each business for contract compliance and to propose the appropriate corrective action(s) in the event the business fails to show measured progress in achieving the required low/mod job (LMJ) National Objective.

During FY 2011 the County continued the process of requiring each awardee to execute a Promissory Note for the amount of its award, giving the county additional leverage to either enforce performance or to secure repayment of the grant funds in the event the awardee fails to comply with the contractual job creation requirements of its agreement with the County.

**b. List by job title of all the permanent jobs created/retained and those that were made available to low/mod persons.**

A total of 84 jobs were created during FY 2011, as reported by award recipients undertaking job creating economic development initiatives. The chart below gives an itemization of the jobs created during FY 2011:

### **FY 2011 JOB CREATION ACTIVITIES**

| <b>Job Titles</b>                              | <b>Jobs Created/Retained</b> |
|--|------------------------------|
| Officers & Mangers                             | 2                            |
| Professional                                   | 19                           |
| Technicians                                    | 8                            |
| Sales  | 5                            |
| Office and Clerical                            | 15                           |
| Craft Workers (Skilled)                        | 9                            |
| Operatives Semi (Skilled)                      | 9                            |
| Laborers (Unskilled)                           | 7                            |
| Service Workers                                | 9                            |
| <b>Total Jobs Created/Reported for FY 2011</b> | <b>83</b>                    |

## **Miami-Dade County**

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- c. **If any of jobs claimed as being available to low/mod persons require special skill, work experience, or education, provide a description of steps being taken or that will be taken to provide such skills, experience, or education.**

A review of performance reports and documentation provided by awardees conforms that during FY 2011, the jobs created were primarily for professionals, office and clericals, craft workers, semi skilled operative's technicians and service workers. These positions do require some specialized training. Only six positions were categorized as unskilled laborers and two positions were categorized as office & managers. The analysis may be confirmed from the above chart.

**7. Low/Mod Limited Clientele Activities – for activities not falling within one of the categories of presumed limited clientele low and moderate income benefit**

- a. **Describe how the nature, location, or other information demonstrates the activities benefit a limited clientele at least 51% of whom are low- and moderate-income.**

All of the Low/Mod Limited Clientele activities that the County has funded either serve presumed benefit clientele who are located in Neighborhood Revitalization Strategy Areas (NRSAs) and eligible block groups (where the clientele is presumed to be low- and moderate income), or must demonstrate that those served are low- and moderate income clients.

**8. Program income received**

- a. **Detail the amount of program income reported that was returned to each individual revolving fund, e.g., housing rehabilitation, economic development, or other type of revolving fund.**

In FY 2011, Miami-Dade County received \$438,580.90 in program income for CDBG and committed the full amount to ongoing activities. The County also received \$809,695.78 in program income for HOME and committed the full amount to ongoing activities.

- b. **Detail the amount repaid on each float-funded activity.**

Not applicable.

- c. **Detail all other loan repayments broken down by the categories of housing rehabilitation, economic development, or other.**

See section on Loans and other Receivables (Item 10 below)

- d. **Detail the amount of income received from the sale of property by parcel.**

In FY 2011, no properties were sold.

**9. Prior period adjustments – where reimbursement was made this reporting period for expenditures (made in previous reporting periods) that have been disallowed, provide the following information:**

- a. The activity name and number as shown in IDIS;

**Miami-Dade County**

- b. The program year(s) in which the expenditure(s) for the disallowed activity(ies) was reported;
- c. The amount returned to line-of-credit or program account; and
- d. Total amount to be reimbursed and the time period over which the reimbursement is to be made, if the reimbursement is made with multi-year payments.

**10. Loans and other receivables**

- a. List the principal balance for each float-funded activity outstanding as of the end of the reporting period and the date(s) by which the funds are expected to be received.
- b. List the total number of other loans outstanding and the principal balance owed as of the end of the reporting period.
- c. List separately the total number of outstanding loans that are deferred or forgivable, the principal balance owed as of the end of the reporting period, and the terms of the deferral or forgiveness.
- d. Detail the total number and amount of loans made with CDBG funds that have gone into default and for which the balance was forgiven or written off during the reporting period.

**CDBG/HOME Loan Portfolio as of December 2011**

| Funding Source      | Amortized  |                 | Deferred   |                 | Total Portfolio |                  |
|---------------------|------------|-----------------|------------|-----------------|-----------------|------------------|
|                     | # of Loans | Value           | # of Loans | Value           | # of Loans      | Value            |
| CDBG Residential    | 38         | \$1,520,436.00  | 357        | \$8,170,426.00  | 395             | \$9,690,862.00   |
| CDBG Multi-Family   | 14         | \$25,010,764.00 | 0          | 0               | 14              | \$25,010,764.00  |
| CDBG Revitalization | 1          | \$132,281.00    | 0          | 0               | 1               | \$132,281.00     |
| CDBG SHARP          | 0          | \$0.00          | 43         | \$1,138,882.00  | 43              | \$1,138,882.00   |
| CDBG ERECP          | 0          | \$0.00          | 5          | \$121,740.00    | 5               | \$121,740.00     |
| HOME                | 50         | \$1,565,782.00  | 266        | \$28,304,163.00 | 316             | \$29,869,945.00  |
| HOME SHARP          | 0          | \$0.00          | 22         | \$469,183.00    | 22              | \$469,183.00     |
| HOME Multi-Family   | 67         | \$60,105,853.00 | 1          | \$1,987,550.00  | 68              | \$62,093,403.00  |
| <b>TOTAL</b>        | 170        | \$88,335,116.00 | 694        | \$40,191,944    | 864             | \$128,527,060.00 |

## Miami-Dade County

### CDBG Loan Repayments January 2011 to December 2011

| Month        | Principal           | Interest            | P&I                   |
|--------------|---------------------|---------------------|-----------------------|
| Jan.         | \$16,218.36         | \$61,615.77         | \$77,834.13           |
| Feb.         | \$57,221.80         | \$44,440.56         | \$101,662.36          |
| March        | \$31,085.00         | \$23,927.49         | \$55,012.49           |
| April        | \$26,531.62         | \$65,855.53         | \$92,387.15           |
| May          | \$12,824.18         | \$146,517.77        | \$159,341.95          |
| June         | \$21,498.06         | \$12,244.30         | \$33,742.36           |
| July         | \$23,807.27         | \$71,321.98         | \$95,129.25           |
| August       | \$43,344.47         | \$12,256.25         | \$55,600.72           |
| Sept.        | \$18,214.52         | \$23,437.58         | \$41,652.10           |
| Oct.         | \$93,033.00         | \$62,015.32         | \$155,048.32          |
| Nov.         | \$18,675.97         | \$23,013.59         | \$41,689.56           |
| Dec.         | \$484,920.42        | \$9,596.83          | \$494,517.25          |
| <b>Total</b> | <b>\$847,374.67</b> | <b>\$556,242.97</b> | <b>\$1,403,617.64</b> |

### Loan Delinquency Report as of December 2011

| Investor-Program          | Number of Loans | Loans 30+ Days Delinquent | Loans 60+ Days Delinquent | Total Delinquency Outstanding | Ratio      |
|---------------------------|-----------------|---------------------------|---------------------------|-------------------------------|------------|
| F.R.S. Residential Rehab  | 1               | 0                         | 1                         | 1                             | 100%       |
| 11-CDBG Multi-Family      | 1               | 0                         | 0                         | 0                             | 0%         |
| 24 - CDBG Revitalization  | 1               | 0                         | 0                         | 0                             | 0%         |
| 27 - CDBG Residential     | 1               | 0                         | 0                         | 0                             | 0%         |
| 36 - CDBG Disaster Relief | 17              | 1                         | 1                         | 2                             | 12%        |
| 37 - HOME Partnership     | 65              | 0                         | 3                         | 3                             | 5%         |
| 39 - HOME Disaster Relief | 52              | 3                         | 6                         | 9                             | 17%        |
| <b>Grand Total</b>        | <b>138</b>      | <b>4</b>                  | <b>11</b>                 | <b>15</b>                     | <b>---</b> |

### Uncollectible HOME Accounts FY 2011

| Name                               | Loan # | Write-Off Amount      | Reason                             | Write-Off Date |
|------------------------------------|--------|-----------------------|------------------------------------|----------------|
| 117 NE 1 <sup>st</sup> Avenue, LLC | 23369  | \$1,000,000.00        | 1 <sup>st</sup> Lender Foreclosure | Jan-11         |
| <b>Total Loans Written Off</b>     |        | <b>\$1,000,000.00</b> |                                    |                |

- e. Provide a List of the parcels of property owned by the grantee or its subrecipients that have been acquired or improved using CDBG funds and that are available for sale as of the end of the reporting period.

During In FY 2011 no properties were acquired.

11. Lump sum agreements
- Provide the name of the financial institution.
  - Provide the date the funds were deposited.
  - Provide the date the use of funds commenced.

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- d. Provide the percentage of funds disbursed within 180 days of deposit in the institution.

Not Applicable.

- 12. **Housing Rehabilitation – for each type of rehabilitation program for which projects/units were reported as completed during the program year**

- a. Identify the type of program and number of projects/units completed for each program.
- b. Provide the total CDBG funds involved in the program.
- c. Detail other public and private funds involved in the project.

The following describes the housing rehabilitation activity for which accomplishments were reported in FY 2011.

**Affordable Housing**

| High Priority Needs       | Agency   | Activity                                | Description   | Status | Units           |
|---------------------------|--|---|---|--------|-----------------|
| <b>Affordable Housing</b> | Miami-Dade Community Action and Human Services Dept. | Paint Program                           | Free paint, supplies and painting assistance to low and moderate income homeowners in CDBG eligible areas | Open   | 61 Units        |
|                           | Miami-Dade Community Action and Human Services Dept. | Residential Energy Conservation Program | Housing Rehab.  | Open   | 1 Unit          |
|                           | <b>Total</b>   |   |   |        | <b>62 Units</b> |

- 13. **Neighborhood Revitalization Strategies – for grantees that have HUD-approved neighborhood revitalization strategies**

- a. Describe progress against benchmarks for the program year. For grantees with Federally-designated EZs or ECs that received HUD approval for a neighborhood revitalization strategy, reports that are required as part of the EZ/EC process shall suffice for purposes of reporting progress.

Neighborhood Revitalization Strategy Areas (NRSAs)

Geographic Distribution

In FY 2011, Miami-Dade County continued to direct assistance to its Neighborhood Revitalization Strategy Areas (NRSAs) and eligible block groups. The following are the County's eight designated NRSAs:

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- Opa-Locka NRSA
- West Little River NRSA
- Melrose NRSA
- Model City NRSA
- South Miami NRSA
- Perrine NRSA
- Goulds NRSA
- Leisure City/Naranja NRSA

During FY 2011 the County set aside twenty percent (20%) of its CDBG funding to address high priority needs of the NRSA's. The FY 2011 Policy Paper approved on November 4, 2010 through Resolution R-1083-10 recommended that the \$100,000 set-aside for each NRSA be eliminated to be replaced with twenty percent (20%) or an estimated \$3.472 million to address high priority needs in all eight (8) NRSA's. This represents an increase of over \$2.672 million from the \$800,000 currently set-aside for the NRSA's. The increase in funding was recommended and approved due to comments from US HUD, which indicated that the County is not adequately investing funds in the NRSA's commensurate with the approved Consolidated Plan on file with US HUD.

### **Antipoverty Strategy**

#### **1. Describe actions taken during the last year to reduce the number of persons living below the poverty level.**

Miami-Dade County's Anti-Poverty Plan focuses on the most vulnerable groups in the jurisdiction. The lowest-income households are generally those threatened with homelessness. In all, this segment of the population has the highest incidence of poverty. These households will see the most immediate benefit from a concentrated effort to increase economic opportunities for households in Miami-Dade County.

It is important to recognize that the Anti-Poverty Plan is not a housing plan; it is an economic development plan that increases the income and job opportunities for low-income households. The economic changes in Miami-Dade County over the past decade have led to growth in the number of low- as well as high-paying jobs. The core of any plan to combat poverty must be the creation of secure, well-paying jobs. Nonetheless, housing is a major component of the Plan, since a secure and affordable residence allows household members to pursue jobs, education and training without having to worry about the threat of homelessness. Thus, implementation of anti-poverty efforts is a cooperative effort between County agencies including the Miami-Dade Public Housing and Community Development, as administrator of the Family Self-Sufficiency Programs, CDBG funds, HOME, and other state and local funding programs; the Homeless Trust and the Miami-Dade Community Action and Human Services Department, for their work with the homeless and with other special needs populations, and; the South Florida Workforce Investment Board for its role in job training.

The economic and housing programs that will be instrumental to the Anti-Poverty Plan consist of the following:

- **Community Development Block Grants (CDBG):** CDBG funds may be used to rehabilitate affordable housing for lower-income households. Additionally, these funds

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may be used for economic development activities that create jobs for low- and moderate-income persons, create community-based businesses and assist businesses that provide services needed by low- and moderate-income residents.

- **HOME:** HOME funds may be used for permanent and construction loans, as well as first and second mortgage financing to assist very low- and low-to-moderate income families to purchase or rent affordable housing units. For rental housing developed with HOME funds, at least 20 percent of all units must be affordable to very-low-income households.

Very low-income households, particularly renters and homeless persons have high priority needs in the Consolidated Plan. The County will focus its resources on assisting these families through economic development programs, and other assistance to very-low-income households, and homeless individuals and families. Public Housing and Community Development will continue to promote Section 3, as well as training and job programs, as a method to provide employment opportunities to public and assisted housing residents. Since poor housing is a result of poverty, not a cause of it, the thrust of the Anti-Poverty Plan must be the creation of decent employment opportunities.

### **NON-HOMELESS SPECIAL NEEDS**

#### **Non-homeless Special Needs**

1. **Identify actions taken to address special needs of persons that are not homeless but require supportive housing, (including persons with HIV/AIDS and their families).**

In 2011, PHCD sought to address the needs of persons with special needs by providing support services and facility improvements for this segment of the population. The objective was to create a sustainable living environment for persons with special needs by funding high priority facility improvements and public services that serve the elderly, disabled, and others with special needs.

CDBG funds were used for facility improvements to one center that serves senior citizens and developmentally disabled adults. HOME funds were used for the provision of rental subsidy assistance to the elderly. The following table provides a list of accomplishments in 2011 related to serving special needs populations in Miami-Dade County:

PHCD will seek to address the needs of persons with special needs by providing support facilities and services, as well as increasing the supply of housing units for this segment of the population. In 2011, Miami-Dade County's objective will be to create a sustainable living environment for persons with special needs by funding high priority facility improvements and public services that serve the elderly, disabled, and others with special needs.

#### **Specific HOPWA Objectives**

Not Applicable. HOPWA is administered by the City of Miami.

### **OTHER NARRATIVE**

Include any CAPER information that was not covered by narratives in any other section.